

XLRI IN NEWS

APRIL 2015

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PAGE: 3

COURSE CHAT

Executive certificate programme for HR personnel

XLRI, Jamshedpur, along with SHRM, launched an integrated HR Executive certificate programme that will provide working professionals a comprehensive understanding of Human Resource Management and prepare them for HR leadership roles in the global environment. The programme will also help the participants in their preparation for the global SHRM certification exams -SHRM-CP and SHRM-SCP.

This is a 5-month programme which will be delivered through interactive virtual classroom sessions (three hours a week) allowing active interactions between fellow students and faculty. Students on virtual social learning platform will be provided access to course presentations, projects, case studies, assignments and other reference material. They can further raise their questions and doubts either real time during the live class or offline through the



Cloud Campus. Progressive tools like gamified assessment and intelligent analytics will enable a highly effective learning ecosystem.

Students who successfully clear the internal assessments, built in throughout the program, along with the requisite attendance will be awarded a Certificate from XLRI. Pursuant to completing the program, students may also register and appear for appropriate SHRM certification examinations to earn the SHRM certification as well. Registrations for this program are open for the current batch.

PUBLICATION: Afternoon

DATE: 18 April, 2015 EDITION: Mumbai

PAGE: 8

India needs positive environment for whistleblowers: Experts

for whistleblowers, industry experts said on Friday at the Second Business Ethics Conference organised by Xavier's School of Management (XLRI) in collaboration with XLRI Alumni (Mumbai Chapter).

"India needs to create a positive environconcern. We would have to adopt similar policies followed in developed economies

India needs to create a positive environment where whistle blowers are considered an essential aspect of corporate governance,' Tata Sons Group Executive Council, Chief Ethics Officer, Mukund Rajan said.

JRD Tata Chair Professor of Business Ethics at XLRI Fr Oswald Mascarenhas said, "Ethics deals with human behaviour and is currently ment for whistleblowers since anonymity is a reckoned as a responsible action programme for the betterment of individuals, groups, organisations and societies". He said that ethics become relevant wherever people interact and function together. Hence, every field of business such as planning and strategy, accounting, finance, human resources management, business law, marketing, business research, and production management involves ethical issues and challenges, he told PTI.

"Most corporate failures today reflect low levels of wisdom, low level of ethical maturity and often, a badly trained conscience. In the past two decades, fraudulent corporate business practices precipitated cash crises and subsequent bankruptcies," he said.

He cited examples like Enron, WorldCom, Global Crossing, Qwest Communications, Tyco, Satyam, 2G, 3G, CWG and Sahara.

"Organisations which stays ethical in all its products and services would have corporate advantages that translates to higher revenues, market share, profitability, and market capitalisation," he said.

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XLRI launches HR programme

XLRI along with SHRM, has launched an integrated HR Executive certificate programme that will provide professionals a comprehensive understanding of HR management and prep them for HR jobs.

01 MEDIA COVERAGE

PUBLICATION: Andhrajyothy

DATE: 16 April, 2015

Headline:XLRI to Host 2nd Business Ethics Conference EDITION: Bangalore

రేపు బిజినెస్ ఎథిక్స్ సదస్సు ಆಂಧಷ್ಯತ ಭತ್ತಿನಿಧಿ, ಪಂಗಳಾರು: ಕಂಪಪ బిజినెస్ ఎథిక్స్ సదస్సు ఎక్స్ఎర్ ఆర్ఐ ఆధ్వ ర్యంలో ముంటైలో ఈ నెల 17న జరుగనుంది. ఈ విషయాన్ని నదన్ను విర్వహకులు నగ රටේ කරුණර වරාරුව සිතින (ක්ෂවන්ණ తెలిపారు. ఈ స్టార్ లవరేజింగ్ ఎడిక్స్ ఫర్ నాసైయినబుల్ కార్స్ రేట్ అడ్యాంటేక్ అనే డిమ్తే నదన్నాను నిర్వహిస్తున్నట్లు కెలిపారు. నదస్సులో దేశవ్యాప్తంగా చలువురు నివుణులు పాఠ్యాని క్రమనంగిస్తారని క్రవకరున తెలిపింది. సదస్సును ఎక్రైఎల్ఆర్ఐ డైరెక్టర్ ఎస్జే ఆ జుహాం తాంధనంగా త్రారంభిస్తారని, చెంగ కూరు నగరం నుంచి పెద్ద సంఖ్యాలో ట్రాతిస్ థులు పదస్సులో పాల్గొంటారని పేర్కొన్నారు.

PUBLICATION: Navshakti DATE: 27 April, 2015 EDITION: Mumbai PAGE: 10

एसएचआरएम इंडियाची एक्सएलआरआयसोबत भागीदारी

मुंबई - एक्सएलआरआय जमशेदपूरने एसएचआरएमच्यासोबत सर्वसमावेशक एचआर एक्झिक्युटिव्ह प्रमाणपत्र अभ्यासक्रम जाहीर केला असून हा अभ्यासक्रम सच्या कार्यरत असणाऱ्या अधिकारी-कर्मचाऱ्यांना मानव संसाधन व्यवस्थापनाचे परिपूर्ण ज्ञान देणार असून त्यांना बदलत्या जागतिक वातावरणात एचआर विभागात नेतृत्वासाठी सक्षम करणार आहे. या अध्यासक्रमामुळे सहभागींना एचएचआरएम-सीपी आणि एचएसआरएम-एससीपी या जागतिक एसएचआरएम प्रमाणपत्र परिक्षांची तयारी करण्यासाठीही मदत करेल, असे एसएचआरएम इंडियाच्या मुख्य कार्यकारी अधिकारी श्रीमती अचल खन्ना आणि एक्सएलआरआयमधील ओबी व एचआर विभागान प्राध्यापक डॉ. आर. के. प्रेमराजन म्हणाले.

PUBLICATION: Afternoon

DATE: 29 April, 2015

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PAGE: 20

SHRM India and XLRI's HR **Executive Certificate Program**

vironment.

The programme will also help SHRM-SCP.

This is a 5 month program to provide this solution. which will be delivered through their corporate experience.

vided access to course presenta- batch.

VLRI, Jamshedpur, along with tions, projects, case studies, as-ASHRM, has launched an intesignments and other reference grated HR Executive certificate material. They can further raise programme that will provide their questions and doubts either working professionals a compre- real time during the live class or hensive understanding of offline through the Cloud Cam-Human Resource Management pus. Progressive tools like gamiand will prepare them for HR fied assessment and intelligent Leadership roles in the global en- analytics will enable a highly effective learning ecosystem.

The course will be a fully onthe participants in their prepara- line interactive program which tion for the global SHRM certifi- will be delivered using 'Direct to cation exams - SHRM-CP and Device' technology, offered by Talentedge, India's first company

Students who successfully interactive virtual classroom ses- clear the internal assessments, sions (3 hours a week) allowing built in throughout the program, active interactions between fel- along with the requisite attenlow students and faculty. The dance will be awarded a Certificourse is perfect for those profes- cate from XLRI. Pursuant to sionals who are on the lookout completing the program, stufor convenient weekend sched- dents may also register and apules to upgrade their knowledge pear for appropriate SHRM and skills without missing out on certification examinations to earn the SHRM certification as Students on virtual social well. Registrations for this prolearning platform will be pro- gram are open for the current

PUBLICATION: Loksatta DATE: 30 April, 2015 EDITION: Mumbai PAGE: 8

उद्योगधंद्यांना नैतिक वळण देण्यात 'जागल्यां'ची भूमिका महत्त्वाची!

व्यापार प्रतिनिधी, मुंबई

उद्योग-व्यवसाय चालविण्वाची परिणती दुसऱ्या व्यावसायिक परिषदेतील चर्चासत्रात सहभागी वक्त्यांनी व्यक्त केला.

टाटा सन्सचे मुख्य एक्सएल आर आयमध्ये एथिक्स विषयाचे प्राध्यापक आणि

व्यवस्थापन अध्यासक्रम हा या विषयाशिवाय पूर्ण होऊच शकणार लबाडी आणि गैरव्यवहार करून नाही, असे मुकुंद राजन यांनी सांगितले. अनेक कंप-वांमधील घोटाळे ही नाना आर्थिक संकटे घेऊन येणारी हे त्या कंपनीअंतर्गत स्रोतातून, जागृत ठरते आणि दिवाळखोरी हे तिचे अंतिम कर्मचाऱ्यांकडन उघडकीस आल्याची टोक असते, असा सार्वित्रिक सूर उदाहरणे आहेत. या जागल्यांची झेवियर स्कुल ऑफ मॅनेजमेंट (विसल ब्लोअर्स) भूमिका अत्यंत एक्सएलआरआय'द्वारे आयोजित महत्त्वाची असून, भारतात या जागल्या संस्कृतीच्या पोषण-प्रोत्साहनसाठी सकारात्मक वातावरणाची त्यांचे जाव गोपनीय ठेवणारी, संरक्षण देणारी व्यवस्था निर्माण केली जाण्याची अधिकारी मुकुंद राजन, गरजही त्यांनी बोलून दाखविली. बिझनेस एन्सॅनपासून देशातील सत्यम पर्यंत गाजलेले आर्थिक घोटाळे पाहिले, तर जेआरडी टाटा चेअरचे प्रमुख फादर या नावाजलेल्या कंपन्या नामशेष ऑझी मस्करेन्हास, फादर ई अब्राहम होण्याच्या कारणांमध्ये विवेकाला यांचा या चर्चेत सहभाग होता. सोडचिद्री, परिणामी सतर्कतेचा अभाव नैतिकतेची कोणत्याही व्यवसायात हाही प्रमुख घटक असल्याचे आढळून

03 MEDIA COVERAGE MEDIA COVERAGE 04 PUBLICATION: Afternoon DATE: 22 April, 2015 EDITION: Mumbai

PAGE: 18

Ethics a necessity in business

Ethics a much felt need by Corpo-trate India and the country at large, which explores how to replace the existing ways of doing business and adopt sustained ethical ways. With the aim to discuss some of the most pertinent questions related to Ethics and its significance in today's business scenario, XLRI - Xavier School of Management, in collaboration with XLRI Alumni (Mumbai Chapter) recently organized the '2nd Business Ethics Conference' in Mumbai.

The event was inaugurated by Fr. E Abraham, S. J. (Director of XLRI), Fr. Ozzie Mascarenhas, S.J. (JRD Ethics at XLRI and founder of XLRI taries. by Mukund Rajan (Brand Custo- whistle blowers since anonymity is tion management involves ethical dian. Member, and Group a concern. We would have to adopt issues and challenges."



similar policies followed in developed economies where whistle blowers are considered an essential aspect of corporate governance."

Fr. Ozzie Mascarenhas, S.J. JRD Tata Chair Professor of Business Ethics at XLRI and founder of XLRI Ethics Research Center (XLERC) and the host of the event said, "Ethics deals with human behavior and is currently reckoned as a responsible action program for the betterment of individuals, groups, organizations and societies. Ethics empowers us to chart and live a new Spokesperson - Group Executive value-laden direction in life. Hence, Council, Chief Ethics Officer, Tata every field of business such as plan-Tata Chair Professor of Business Sons) in presence of other dignining and strategy, accounting, fi-Mukund Rajan said, "India needs management, business law, market-The key note address was delivered to create a positive environment for ing, business research, and producPUBLICATION: Hindustan Times

DATE: 1 April,2015 EDITION: Delhi

PAGE: 3

Are you ready to go beyond IIMs?

centre

WRITTEN ABILITY TEST

thile the world-renowned (Ms) are the dream destination every B-school aspirant in idia, there are several other attitutes that offer quality

Many B child like SMS, Delhi, MDI, Gurgaen, CRI, Jamebespur SP Jain, Mumbai, NITIE, Mumbai, ISS, Mumbai, IIFF, Delhi are rguably as good as the IIMs. -schools like the IITs; IRMA. mand; the Symbiosis B-school; arsee Monjee, Mumbai, IMT, haziabad: FORE; LBS, etc are



Many B-schools like An MBA aspirant must be able to express himself/herself clearly

cleared his ber written test, a B-school tests an aspirant's writing ability through what is usually called a Written Ability Test (WAT) and/or his/her ability to participate in a Group Discussion (GD). Some B-schools

makes the students participal in what they call Group Activity (GA) and XLRI a known to ask the group to undertake a prioritisation exercise. The candidate also has to do well in other components of the selection process that includes the personal

WATs, GDs and GAs are important to gauge whether the student possesses skillsets to become a successful manager. They test the student's maturity level, ability to take the group along etc. Students preparing for the management entrance and the group discussion should be well read and be able to analyse the 'why' and 'how' of svents.

The reviewer of the essay or the moderator in a GD/GA observes whether the candidate is able to express himself/her-self both orally and through the written word. Therefore, avoid use of fancy words. Avoid words like ain't, sucks, BTW etc.

The moderator in a GD/GA nication and leadership skills It is, therefore, advisable that candidates appear confiden and maintain eye contact with

The author is GM (academics)

PUBLICATION: Hindustan Times

DATE: 1 April,2015 EDITION: Kolkata

PAGE: 2

59th annual convocation at XLRI

The 59th annual convocation of XLRI-Xavier School of Management was celebrated recently with great zeal. Students donned their graduation hats and gowns and received their medals



the presence of TV Narendran, chairman, board of governors at XLRI and managing director of Tata Steel India and South East Asia, Fr. E Abraham SJ, director of XLRI, Pranabesh Ray, dean, academics at XLRI and other dignitaries.

On this significant day,

526 XLRI students received their graduating certificates and medals including - 300 students from two-year post graduate programmes in management - BM and HRM (2013-15).

PUBLICATION: Hindustan Times DATE: 29 April, 2015 EDITION: Mumbai 'An MBA is a great tool for entrepreneurs' PAGE: 17



05 MEDIA COVERAGE MEDIA COVERAGE 06 PUBLICATION: Hans India, Young Hans

DATE: 25 April, 2015 EDITION: Hyderabad

PAGE: 4

SHRM partners with XLRI for **Executive Certificate Programme**

OUR BURKAU

Hyderabad: A first of its kind, an integrated HR executive certificate programme for HR personnel across all sectors was launched by Xavler School of Management (XLRI), Jamshedpur, along with HR consulting firm SHRM. The programme will provide working professionals a comprehensive understanding of human resource management and will prepare them for HR leadership roles as well. It will also help the participants in their preparation for the global SHRM certification exams -SHRM-CP and SHRM-SCP.

The five-month programme will be delivered through inter active virtual classroom sessions (3 hours a week). allowing active interactions between fellow students and fac-

those on the lookout for convenient weekend schedules to upgrade their knowledge and skills without missing out on their corporate experience. Students will be provided access to course presentations, projects, case studies, assignnts and other reference material on virtual social learning platform. They can further raise their questions and doubts elther real time during the live class or offline through the cloud campus.

"We are delighted to partner with XLRI to launch this unique executive programme. The partnership signifies an evolution in the HR certification industry, it is the first step to provide an exclusive opportu nity of dual certification from two of India's leading HR institutes, XLRI and SHRM India.

will offer the social online platform to meet programme schedules," said Achal Khanna, CEO, SHRM India.

Speaking at the launch of the programme, Dr Premarajan, Professor at XLRI, said "The programme is targeted for MBA graduates with a minimum of one year experience or graduates with a minimum of two years work experience in the field of HR. This programme will fill the void in HR education needs in India" Students who successfully

clear the internal assessments. built in throughout the programme, along with the requi site attendance will be awarded a certificate from XLRI. Registrations for this programme are open and the programme is scheduled to start from August, 16, 2015.



XLRI, Jamshedpur, announced the launch of an integrated executive certificate programme on

PUBLICATION: Hindustan Times

DATE: 30 April, 2015 EDITION: Kolkata

PAGE: 2

campusbuzz

Blazing a trail in hand washing

HT Correspondent

KOLKATA: XLRI-Xavier School of Management, one of India's premier B-schools, has created a world record in hand washing. Guinness World Record has officially accepted

this feat. There were 991 participants at a hand-washing relay recently, including members of XLRI as well as residents of Jamshedpur

The initiative, Banega Swachh India' campaign was taken up by the Marketing Association of XLRI (MAXI) with support from leading hygiene product brand Dettol at the 36th MAXI Fair held at XLRI Campus in Jamshedpur recently.

This initiative was undertaken to spread the message of 'Clean India' by carrying forward Prime Minister Narendra Modi's 'Swachh Bharat Abhiyan'.

The Guinness World Record authorities in London have recognised this endeavour as an event where the highest number of participants took part in a hand washing 'relay'. XLRI has beaten the record created by 650 participants in Sri Lanka.

Established in 1971, the Marketing Association of XLRI (MAXI) is one of



ing associations of India. It organises the annual MAXI Fair, one of the oldest and most respected events in Jamshedpur, which witnessed a footfall of over 7,000 people this year.

Fr. E Abraham, director, XLRI said, "We congratulate our Team MAXI for creating this record. This was a novel initiative entirely conceptualised by our students to spread awareness for a clean India movement."

PUBLICATION: Mail Today DATE: 14 April, 2015 EDITION: New Delhi

PAGE: 30

XLRI CONDUCTS CONVOCATION

AS MANY as 526 XLRI students received their graduation certificates as a part of a convocation ceremony held at XLRI, Jamshedpur, recently. The graduates also included the first batch of the Global MBA programme which XLRI

launched in partnership with the Weatherhead School of Management, US. T.V. Narendran, Managing Director, Tata Steel India and South-East Asia and Chairman, Board of Governors, XLRI, gave away the certificates to students



PUBLICATION: The New Indian Express

DATE: 28 April, 2015 EDITION: Chennai

PAGE: 10

Wooing Investors, Revamp a Dilemma for Railways

democracy by its very founda-tion promises to offer voice to each opinion that is raised aries by its citizens. But when the opin ion mounts to millions, the voice coul be as thunderous as one could ever imagine. This is so true for the Indian Railways which is close to every I citizen's heart, being a part of their memories in some form or the other. The railways ferries close to 23 million passengers per day, thus tickling myriad emotions and opinions, if not more. To satisfy each opinion may not be pos-sible for an entity like the railways that

sible for an entity like the railways that is at the crunch of arguably the most coveted resource of all—cash.

The present government has shown stronger resolve to look for innovative solutions to generate and sustain the resource model. An important step toward it has been the introduction of 100 course of foreign direct investment (FDI) ward it has been the introduction it fold per cent foreign direct investment (FDI) in rail infrastructure. The Bibek Debroy committee set up in September last has come out with its recommendations. most of which seem to be in sync with the purpose for which it was formed: mobilisation of resources for major. projects and restructuring of railways. Some of the recommendations are well-thought out and we might see them be-

The only problem seems to be that most recommenda-tions seem outrageously idealistic or paper and may nev-er be realised. Any corporate restruc-turing may have tre-

sions and here we are not talking of any other organisation but a giant elephant that may take down governments with it if it happens to fall. The assumption that the private sector will only come in if there is fair and open access to infra-structure is a far-fetched one. Creating separate competition for the railways may go unaccepted with a number of associations and I don't see it happen-ing at least for as long as I can foresee.

If we study the ministry of railways' sectoral guidelines for domestic/foreign direct investment, it clearly lists 17 key areas that it opens up for investment by both domestic private players or through FDI inflows. Of the 17, many don't seem to be inviting participation of a lot of domestic players due to either the sheer magnanimity of the projects or due to

OPINION | GOURAY VALLABH

professor of finance, XI.RI, Jamshedpur. E-mail: gouruv. vallabh@gmail.com the technical expertise involved. Most of the key areas, like the modern signal-ling systems, high-speed train projects. solutions for manned and unmanned level crossings, technological solutions to introduce safety mechanisms can

only see the light of day if joint ventures only see the light of day if joint ventures are set up with foreign countries that have a strong and advanced rail net-work. Domestic Indian firms don't have the requisite technological expertise as far as these areas are concerned. FDI from countries like Japan, France, Rus-sia, Canada and the US that have the less trail networks made to flow in hest rail networks needs to flow in in most of the sectors listed. If we look at the figures of the cumulative FDI in-flows between 2000-2014, the numbers aren't too encouraging as far as invest-ment projections are concerned. Out of the total inflows in the period, 35 per

As suggested by the Debroy committee, complete shifting of the regulatory authority from the govt to a separate regulatory authority may not be feasible for an organisation like the railways

haven't really been very attractive in-vestment areas for foreign investors. Nor have the countries with expertise in modern rail networks been the prime

investors in India.

If we look at the FDI figures of a country like Russia, the stark difference lies in the areas it attracted FDI inflows.

Manufacturing attracted around 46.9 per cent of the FDI projects there and created around 98 per cent of the total FDI jobs. Indian FDI figures are dominated in the state of the total FDI jobs. Indian FDI figures are dominated in the services sector that acnvestors in India. total inflows. As far as non-con-

at energy sources are concerned, be-tween 1991 and 2014, its share in India were just 1.45 per cent of the total FDI inflows. If history has anything to sug-gest, the data is pointing only towards one disconting.

one direction.

The PM's France visit has at least sealed the deal for a joint execution study for the upgrade of the Delhi-Amritsar railway line to a semi-high speed network and redevelopment of stations. All the focus and energy must be to encourage domestic players to the up with foreign ones through joint ventures or foreign ones through joint ventures or technology partnerships, just like the one with France. When the PM pitches Make in India to German investors as a national movement, allaying fears of red tape and complex tax structures, he is not be barking up the wrong tree

Apart from the "sophisticated" areas, there are very few avenues for small entrepreneurs as well. The ministry has tried to leverage its higgest asset: land. Areas like mechanised laundry and biotoilets have the potential to attract do-mestic investment from private players. But how much interest have the players shown after the new regulation announced or how much interest can the proposals draw is a separate matter. the proposals draw is a separate matter.
Very few private players have shown
interest in the past and to bank on them
may prove to be a fatal assumption. As
suggested by the
Bibek Debroy com-

mittee, complete rom the government to a separate for an organisa

with Japan accounting for just 7 per cent, the US 6 per cent with Russia reg-istering a pality 0.40 per cent and Can-ada another meagre 0.22 per cent. What cent, the US 6 per cent with russian en-istering a pairty 0.40 per cent and can-ada another meagre 0.22 per cent. What all another meagre 0.22 per cent. What these numbers suggest is that these these numbers suggest is that these these numbers suggest is that these should be centralised with the corporate

office, i.e, the railway board.

The railways might well let go of the non-core activities as recommended, but in phases. When the private sector hasn't been too keen to jump in, there is no guarantee of the same happening anytime soon. The golden dilemma of the Indian Railways doesn't seem to be clearing out as decision making no longer remains an easy task when a billion lives are dependent on it and even more FDI jobs. Indian FDI figures are dependent on it and even make counts for around 17.47 per cent of the counts for around 17.47 per convention for criticism.

07 MEDIA COVERAGE MEDIA COVERAGE 08 PUBLICATION: Prabhat Khabar

DATE: 2 April, 2015

EDITION: Jamshedpur

PAGE:

सेंटर फॉर एक्सीलेंस के लाइब्रेरी हॉल में आज से शुरू होगी कार्यशाला

लाइफ रिपोर्टर @ जमशेदपुर

सेंटर फॉर एक्सीलेंस में गुरुवार को इंपावरमेंट ऑफ वूमेन शू ट्रैनिंग ऑन डिजिटाइजेशन (इडब्ल्यूटीडी)-2015 कार्यशाला का आयोजन किया गया है. चार दिवसीय कार्यशाला का आयोजन रीलर्न फाउंडेशन की पहल पर और लिटरेसी डिजिटल (डीएलएम), इंडियन इंस्टीट्यूट ऑफ (आइआइएम) एक्सएलआरआइ के एंटरप्रेन्योरशिप डेवलपमेंट सेंटर (इडीसी) के संयुक्त प्रयास से किया गया है.

इसका उद्देश्य महिलाओं का कौशल विकास करना है. यह जानकारी इंडीसी के चेयरपसंन व एक्सएलआरआइ के फैकल्टी प्रो प्रबल कुमार सेन व एनएमएल की सीनियर प्रिंसिपल साइंटिस्ट डॉ मीता तरफदार ने दी. वे बुधवार को सेंटर फॉर एक्सीलेंस स्थित आइआइएम के कार्यालय में संवाददाता



सम्मेलन को संबोधित कर रहे थे. द्वितीय सत्र में मिलेगी टीचर ट्रेनिंग : कार्यशाला में कोलकाता स्थित एडुप्लेक्स सोल्यूशंस के अरविंदी बास् एंड टीम प्रतिभागी महिलाओं को प्रशिक्षण देगी. इडीसी के विभिन्न बैच के छात्र भी कार्यक्रम से जुड़े हैं, जो वर्तमान में स्वयं नियोजक हैं. प्रशिक्षण के द्वितीय चरण में प्रशिक्षुओं को टीचर ट्रेनिंग भी दी जायेगी. इसके लिए इच्छुक महिलाओं ने ऑनलाइन रजिस्ट्रेशन कराया है. रजिस्ट्रेशन शुल्क 500 रुपये

है. कार्यशाला शुरू होने से पहले दोपहर दो बजे तक आयोजन स्थल पर भी रजिस्ट्रेशन कराया जा सकता है. कई संस्थाओं का मिल रहा सहयोग : कार्यशाला में कई ऐसी महिलाएं भी भाग ले रही हैं, जो रजिस्ट्रेशन शुल्क का भुगतान करने में सक्षम नहीं हैं. वैसी महिलाओं के लिए रोटरी क्लब, मारवाड़ी महिला मंच व अन्य संस्थाओं ने सहयोग राशि के रूप में रिजस्ट्रेशन शुल्क का भुगतान किया है. आयोजन में अन्वेषा, कॉज-फॉर-चेंज, समाज

विकास केंद्र, द सोशियो-इकोनॉमिक एंड एजुकेशन डेवलपमेंट सोसाइटी (शीड्स) व एसोसिएशन ऑफ ब्रिटिश स्कॉलर्स जमशेदपुर चैप्टर शामिल हैं. डांस फॉर एजुकेशन 5 को : पांच अप्रैल को भालुबासा के कम्युनिटी सेंटर में डांस फॉर एजुकेशन का आयोजनहोगा. डॉ मीता तरफदार ने बताया कि कार्यक्रम में डीएलएम द्वारा संचालित कक्षाओं के बच्चे शामिल होंगे. उनके द्वारा सांस्कृतिक कार्यक्रम भी प्रस्तुत

PUBLICATION: Dainik Jagran

DATE: 2 April, 2015 EDITION: Jamshedpur

PAGE:

मैट्रिक पास महिलाएं सीखें कंप्यूटर, पाएं नौकरी

जागरण संवाददावा, जमशेदपुर : यदि आप मैट्रिक अाज से सीएफई में शुरू होगा पास है और कंप्यूटर का थोड़ा-बहुत भी ज्ञान है, तो डिजिटल लिटरेसी मिशन आपकी सहायता के

सेंटर (इडीसी)-एक्सएलआरआइ के निदेशक को दोपहर तीन बजे से होगा। प्रो. सेन ने बताया ऑनलाइन आवेदन भी किया जा सकता है। वैसे घोष गय, सुदीप सिंह ने भी संबोधित किया।

डिजिटल लिटरेसी मिशन

प्रो. प्रवाल सेन ने बताया कि शहर में इस तरह का स्वयंसेवी संस्था डिजीटल लिटरेसी मिशन पहला कार्यक्रम हो रहा है। कार्यशाला में प्रशिक्षण (डीएलएम) डिजिटलाइजेशन के माध्यम से देने के लिए कोलकाता से दो अनुभवी प्रशिक्षक नारी सशक्तीकरण करने जा रही है। इसके तहत आ रहे हैं। प्रशिक्षु महिलाओं में से कुछ को वे सेंटर फॉर एक्सीलेंस में कार्यशाला करने जा रही जमशेटपुर की अन्य स्वयंसेवी संस्थाएं प्रयास इंडियन इंस्टीट्यूट ऑफ मेटल्स के कार्यालय में पत्रकारों से रूबरू प्रो. प्रबाल सेन व अन्य। है, जिसमें 30-40 महिलाओं-युवतियों को करेंगी। एनएमएल की वरिष्ठ मुख्य वैज्ञानिक डॉ. कि आजकल बैंकों के अलावा सरकारी व निजी इसमें रजिस्ट्रशेन के लिए सिर्फ 500 रुपये लिए कंप्यूटर का व्यवहारिक प्रशिक्षण देकर रोजगार के मीता तरफदार द्वाग वर्ष 2011 में स्थापित संस्था कार्यालयों में डाटा एंट्री, स्कैनिंग आदि के बेशुमार जाते हैं, लेकिन यदि प्रतिभागी सक्षम नहीं है ते आरएमसीइ स्थित इंडियन इंस्टीट्यूट ऑफ री-लर्न फाउंडेशन व आइआइएम के अलावा तहत प्रशिक्षित महिलाओं को यहां आसानी से तीन और माममं ने पांच प्रशिक्षओं को प्रायोजित मेटल्स के कार्यालय में बुधवार को संवाददाता स्वयंसेवी संस्था अन्वेषा, सीह्स आदि मिलकर रोजगार मिल सकता है। इसके लिए 'मीता डॉट किया है। प्रेस वार्ता को डॉ. जफर आलम, सम्मेलन के दौरान एंटरप्रेन्योरशिप डेक्लपमेंट काम कर रही हैं। कार्यशाला का शुभारंभ गुरुवार सीएसआइआर एट जीमेल डॉट कॉम' पर अल्पना भट्टाचार्य, मृत्युंजय भट्टाचार्य, सुदीप्त



डीएलएम के साथ इडीसी-एक्सएलआरआइ, काम आउटसोर्स किए जा रहे हैं। इस प्रोग्राम के हम उसे भी मौका देंगे। प्रशिक्षण में गेटरी क्लब ने

PUBLICATION: Pioneer DATE: 8 April, 2015 EDITION: New Delhi

PAGE: 14

IN BRIEF CONVOCATION AT XLRI

The 59th annual convocation was celebrated at XLRI-Xavier School of Management recently at its campus. Students received their medals and certificates in the presence of TV Narendran, chairman, Board of Governors at XLRI & MD, Tata Steel India and South East Asia, Fr E

Abraham SJ, director of XLRI, Dr Pranabesh Ray, Dean, Academics at XLRI and other dignitaries. Congratulating the stu-

dents Narendran said: "There will be tough decisions to make. Remember, that no matter what be the outcome, you will need to choose the righteous path." PUBLICATION: The Echo of India

DATE: 26 April, 2015

EDITION: Kolkata

PAGE: 8

Snippets

SHRM India partners with XLRI

MUMBAI / KOLKATA, APRIL 25 /--/ XLRI, Jamshedpur, along with SHRM, Friday launched an integrated HR Executive certificate programme that will provide working professionals a comprehensive understanding of Human Resource Management and will prepare them for HR Leadership roles in the global environment. The programme will also help the participants in their preparation for the global SHRM certification exams - SHRM-CP and SHRM-SCP. $\hbox{``We are delighted to partner with XLRI to launch this unique'}\\$ Executive Program in Human Resource Management. The partnership signifies an evolution in the HR certification industry." said Achal Khanna, CEO, SHRM India.(EOIC)

PUBLICATION: The Echo of India

DATE: 17 April, 2015 EDITION: Kolkata

PAGE: 8

XLRI to Host 2nd Biz Ethics Conference

Management, one of India's premier B-Schools, in collaboration with XLRI Alumni (Mumbai Chapter) is all set to organize the 2nd Business Ethics Conference on April 17 at ITC Grand

Central, Mumbai. The theme of the conference is "Leveraging Eth-ics for Sustainable Corpo-

rate Advantage".
Conceptualized and organized by the XLRI Ethics Research Center (XLERC), the one-day event would bring together prominent academicians and industry leaders to discuss some of the most pertinent questions related to Ethicsand its significance in today's industry scenario and address key issues like 'Failures ofethics in organiza-

S.J. JRD Tata Chair Professor of Business Ethics at XLRI and founder of XLRI Ethics Research Center (XLERC) and the host of the event says, "Ethics deals with human behavior and is currently reckoned as a responsible action program for the betterment of individuals, groups, organizations and societies. Ethics empowers us to chart and live a new value-laden direction in life. It becomes relevant wherever people interact and function together. Hence, every field of business such as planning and strategy, accounting, finance, human resources management, business law, marketing, business research, and production management involves ethical issues and challenges".

J. (Director of XLRI),Fr. Ozzie Mascarenhas, S.J. (JRD Tata Chair Professor of Business Ethics at XLRI and founder of XLRI Ethics Research Center - XLERC), Mr. Mukund Rajan (Chief Ethics Officer, Tata Group and Member Group Exec Council of Tata Sons) and Mr. N S Rajan (Group Chief Human Resources Officer and Member Group Exec Council of Tata Sons)in presence of Mr. Ramkumar (Exec Director ICICI Bank), Mr. Milind Sarwate (Member - Strategy and CSR of Wadhawan Group), Mr. K Srinivas (Head Wadhawan Group), Mr. Chakraborty (President and CFO of DRL), Mr. Ranaveer Sinha (Managing Director of Tata Hitachi

background as an instit

tion with grounding in cial justice, we have always stressed upon the imp tance of pursuing an eth code of conduct both in workplace and in the b ness world.

We believe that no agement education cur lum is really complet less and until the stu are instilled with a set of er during values - that are it dispensable ingredients fo any aspiring busines leader in today's world. It for this reason that a cor course on "Managerial Etl ics" is compulsorily offere to all our students at XLE since early nineties," re marked Fr. E Abraham, S. Director of XLRI.

PUBLICATION: The Economic Times

DATE: 25 April, 2015 EDITION: Kolkata

PAGE: 4

Gates Foundation Offers Top Dollars to Interns

PUBLICATION: Times of India, Student Edition

DATE: 8 April, 2015 EDITION: Kolkata

PAGE: 8

Biz school creates world record

LRI - Xavier School of Management, has created a world record for the largest hand washing relay. Guinness World Records has officonfirmed record

The initiative, Banega Swachh India' campaign was conducted by the marketing association of XLRI (MAXI) at the 36th MAXI



in Jamshedpur in January. It was a part of MAXI's awareness drive to spread the message of 'Clean India', carrying forward Prime Minister Narendra Modi's 'Swachh Bharat Abhiyan'.

The relay saw a participation of over 991 participants including members of XLRI as well as residents of Jamshedpur. XLRI has beaten the record formerly created in Sri Lanka by 650 participants.

*UBLICATION: The Times of India, Education Times

)ATE: 13 April, 2015 EDITION: New Delhi

AGE: 3

CONFERENCE

Management, in collaboration Xavier School of with XLRI Alumni will organise the second business ethics conference on April 17 in Mumbai.

PUBLICATION: Saamana DATE: 25 April, 2015 EDITION: Mumbai

PAGE: 9

एसएचआरएमचा अभ्यासक्रम एसएचआरएमसोबत एक्सएलआरआयने एचआ एविझक्युटीव्ह प्रमाणपत्र अध्यासक्रम जाहीर केल आहे. या अध्यासक्रमातून सध्या कार्यरत असणाच अधिकारी-कर्मचाऱ्यांना मानव संसाधा व्यवस्थापनाकडून संपूर्ण ज्ञान देण्यात येणार आहे

11 MEDIA COVERAGE

PUBLICATION: The Economic Times

DATE: 25 April, 2015 EDITION: Mumbai

PAGE: 4

TAPPING TALENT Gates Foundation offers ₹4.8 lakh each to two MBA students, making them highest-paid summer interns in India

Local Interns Hit Pay Dirt with Stint at Gates NGO

There's Money in Social Service

the social

PUBLICATION: The New Indian Express

DATE: 11 April, 2015 EDITION: Chennai

PAGE: 10

Indian B-schools Flunking the Theory of Business

t's that time of the year when the heat starts getting to everyone of us, and implicitly to some. The season of admissions is back again with lakhs of aspirants looking to secure one amongst the most coveted spots. The picture surrounding the Bschool admissions has started clearing out with a few premier institutes al-ready declaring the final lists of selected students and, within the next few days, the rest should follow suit. Although a lot doesn't change as far as the admission season is concerned, as far as B-schools are concerned, their world

has undergone a full swing.

With the number of B-schools in India almost doubling in the last decade, from around 1132 in 2005-06 to around 2467 in 2013, one would imagine an equal surge in the interest shown by both the aspirants and corporate houses towards the management education system. As far as absolute numbers are oncerned, India is poised to become an education hub, if it hasn't become one already. With more than 3 lakh management students graduating every year, B-schools seem to be churning out enough resources to cater well to the needs of corporate houses and the nation. But an equally disturbing statistic is that the number of management schools opening every year has been falling considerably. The number of schools putting down shutters is even more alarming. According to a report, in 2013-14 alone, around 147 B-schools

decided to shut down, with Maharashtra, Tamil Nadu and Andhra Pradesh leading the way in

Being associated with more than one leading business school over the past

15 years, I can safely say that there has the surface of it all. Different agencies adopt different criteria to evaluate the quality of B-schools in India. One thing which everyone familiar with the rankngs would admit is that there has hardy been any new entrant in the top 20 ist in the last 10 years. If we go beyond the top 20, we might encounter names which would require significant efforts from our end to remember. Unlike the ngineering rankings where the number of decent-to-good colleges is many, the quality of B-schools dips significantly ace we cross the top 20 list. No wonder was around 72 lakh which went on to corporates.

OPINION | GOURAV VALLABH



finance, XLRI.

reports suggest that only 10 per cent of the 3 lakh students graduating every year are employable.

Every organisation, whether a business or not, has a theory of business at the time of its inception and which must be dynamic, as pointed out by Peter Drucker, one of the most celebrated nporary management thinkers. The cause of failure of most organisa-tions lies in their failure to identify that the theory of business no longer works. The theory of business of B-schools once was to attract students through oposals of a number of lucrative offerings with strong infrastructure, good pay packages and peer learning being a few of them. B-schools over the years have been catering to the needs of corporate houses by garnering a rich talent pool which went on to form top management teams. With the availability of nore and more managers and the belief that managers are a strategic resource that may provide an organisation with a competitive edge, the number of middle-level managers was on the rise. The

Since management education is a multi-channel system, with all channels being stakeholders, all voices must be heard. Creating value for the customer shouldn't just be a classroom rhetoric

> corporate world of today has seen the suring recruitment to motivate students source. This may not have affected the top-notch B-schools like the IIMs or the bottom of the pyramid hard. Pay and in sync with govern struggling to carve out a living.

714.5 lakh in 2011-12. The average pay story with the figure being ₹5.2 lakh in 2004 and increasing to ₹16.8 lakh in 2013. The fee has increased by more than 600 per cent but the average pay packages show only a 200 per cent in-crease. Well, these numbers are just indicative of the fact that if the best Bschools may have seen such increases, what about the rest. What about an institute located in a remote corner of Tamil Nadu or Maharashtra? What niche do they have to offer?

A resource can be of competitive ad-vantage if it is valuable, rare, inimitable and non-substitutable, but the manage ment education of today seems to be providing none to the nation or to the industries. The theory of business, if I could use the word business, has to change and change big time. A few schools do offer streams such as energy management, forest mar pital administration and have managed to carve out a niche for themselves. While the prime minister talks about developing smart cities, I have failed to notice any of the B-schools in India declaring courses on smart city/town management or habitation manage ment so as to produce able managers with such institutes. These are the initiatives which would attract budding managers who are also looking for a change. Maybe the regulation of the nt on the corporates to spend

at least 2 per cent of corporate social responsibility (CSR) tunity to include a domain of CSR management in the B schools with tie-ups

been changes all over and not only on stage of saturation with managers no to take up such streams as the liability longer being a valuable and a rare re- of loans of huge amounts sometime stops students and parents from opting for offbeat courses. Courses inculcat XLRI but has hit the schools which form innovation and entrepreneurial spirit packages have gone down considerably may help all the stakeholders. Since or have not risen at the same rates as the fee. This has led to a number of nel system, with all channels being nel system, with all channels being schools dealing with a large number of stakeholders, all voices must be heard vacant seats leading to their closure and adhered to. Creating value for the over the years. Those surviving are customers shouldn't just be a rhetoric in the classrooms but must be implied The fee of IIM-Ahmedabad in 2004 upon in producing resources for the

PUBLICATION: The Asian Age

DATE: 18 April, 2015 EDITION: Mumbai

PAGE: 3

Whistleblowers need support

Mumbal: India needs to create a positive environment for whistleblowers, industry experts said on Friday at the Second **Business Ethics Conference** organised by Xavier's School of Management (XLRI) in collaboration with XLRI Alumni (Mumbai Chapter). "India needs to create a positive environment for whistleblowers since anonymity is a concern. We would have to adopt similar policies followed in developed economies where whistle blowers are considered an essential aspect of corporate governance," Tata Sons Group **Executive Council, Chief Ethics** Officer, Mukund Rajan said.

-PTI

11 MEDIA COVERAGE 11 MEDIA COVERAGE PUBLICATION: The Economic Times, Corporate Dossie DATE: 24 April, 2015
EDITION: Mumbai

PAGE: 4



PUBLICATION: Mumbai Mirror

DATE: 16 April, 2015 EDITION: Mumbai

PAGE: 26



BUSINESS ETHICS CONFERENCE

avier School of Management, in collaboration with XLRI Alumni (Mumbai Chapter), will organise the Second Business Ethics Conference tomorrow. Conceptualised and organised by the XLRI Ethics Research Center (XLERC), the conference themed 'Leveraging Ethics for Sustainable Corporate Advantage' will bring together academicians and industry leaders to discuss pertinent questions related to ethics and its significance in today's industry scenario and address key issues like failures of ethics in organisations. The event will include panel sessions on topics such as relevance of business ethics, failure of ethics in organisations, and remediation points from policy, organisation and behavioural angles, ethics as a sustainable competitive advantage, operationalising ethics in business models, future of corporate ethics, etc. Fr Ozzie Mascarenhas SJ, JRD Tata Chair professor of business ethics at XLRI and founder of XLRI Ethics Research Center (XLERC) says, "Ethics deals with human behaviour and is currently reckoned as a responsible action programme for the betterment of individuals, groups, organisations and societies. It becomes relevant wherever people interact and function together. Hence, every field of business such as planning and strategy, accounting, finance, human resources management, business law, marketing, business research, and production management involves ethical issues and challenges."



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