## XLRI in News October 2020

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## **White-Collar Worries**

The road ahead looks bumpy for executives as layoffs, pay cuts and gigification loom large. Here are some key trends in the job market



t has been over six months but Covid-19 is yet to be tamed. "We don't yet know whether we are at the beginning, middle or at the end of the pandemic," says Manish Sabharwal, chairman, TeamLease Services. It has taken lives. Worse, it is devouring the econo-

my. The GDP growth in the first quarter of 2020-21 con-tracted 23.9%. For a developing country with 1.3 billion population, 400 million-odd workers and 300 million-odd poor, the grimmest news is that the decade-long "jobless economic growth has now turned into job-loss growth," says Ishan Anand, assistant professor, O.P. Jindal Global University. Of course, daily wagers and migrant workers at the bottom of the pyramid have been hit hard. But what makes this crisis unique and grave is that it has moved up the labour pyramid, slaving millions of white-collar jobs within months. Well-paid upwardly mobile professionals, who till recently led aspirational lives, have become jobless overnight

Even as India awaits the economic bounce back, both work and workplace for white-collar jobs have changed for-ever. Some deep structural shifts are underway. As digitisation intensifies, remote working is here to stay. Automation will slay jobs. Expect work to be digitally sliced and farmed out to different kinds of workers – full-time to freelancers. Wages will increasingly be linked to outcomes. Vertical ca-reer paths – mediated by employers and shaped by experi-ence and organisational hierarchy – may no longer be the Concerns organisational interface of the second sec

One, comparing India with countries like the US and Ger-many is flawed. India's labour market has plenty of room to boost productivity and raise wages as workers transition from farm to non-farm, rural to urban, self-employment to wage employment and informal enterprises to formal enter-prises, says Sabharwal. Abheek Barua, chief economist of HDFCBank, agrees: "India with abundant labour supply has plenty of scope to attract low end jobs like those in global textiles and manufacturing."

Two, India's policymakers must put employment at the centre of the economic growth agenda. "Jobs are seen as out comes of growth," says KL Shyamsundar, professor at XLRI. Can we flip the order? Can employment create growth? That is the line of thinking the government must pursue. It is a piece of advice economists like Dani Rodrik too are giving. "... policies that currently center on tax incentives

and investment subsidies must be replaced by customised business services and amenities to facilitate maximum employment creation." he recently wrote.

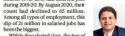


#### **Case of Vanishing Jobs**

SALAN STATE

mong all job categories, formal salaried jobs are rela tively stable, offer better employment terms and high A real and even of the other temportune terms and magni-and remain aspirational among the professional class. This segment of the job market has been hit the hardest amid mand being the segment of the job market has been hit the hardest amid pandemic.

According to the Centre for Monitoring Indian Economy (CMIE), of the 400 million-odd workers in the country, 86 million (over 21%) had salaried jobs



been the biggest. Within the salaried class, the loss of white-collar jobs has been even more worrisome. Accordingto the CMIE, an estimated 12.5 million white-collar before it gets before it gets protessionals (engineers, physicalis, analysts, etc., wholaya thretopoftheip) pyramid) were employed during January-April 2016. Itroseto 18. imillion during Lanuary-April 2020 but the work of the second during Lanuary-April 2020 but the second sec

January-April 2016. It rose to 18.1 minori during January-April 2020 but plummeted to 12.2 million by May-class jobs August 2020 - lower than in 2016. August 2020 – Jower thanin 2016. There are many reasons why this is fall and slower to rise. To understand fall and slower to rise. To understand the look at the informal facts that were this, look at the informal jobs that were

hit the hardest initially. In April, as migrant workers trudged home amid the lockdown, daily wage labourers accounted for 91 million of the 121 million jobs lost in April. By August, it bounced back sharply, with a deficit of just under-11 million jobs. Further, there are genuine worries that many of these lost salaried jobs may never come back - thanks to uncertain and muted business environment, automation and digitisation wave, gigification of full-time positions and companies getting used to a lean organisation.

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#### Job-Less to Job-Loss Growth

efore the pandemicblighted the job market, India worried about a jobless growth. A 2016 HDFC Bank report said employment elasticity in India has been dedining from 0.39 in early 2000s to just 0.15 at present. In a country that adds 10 million-odd new workers annually, job creation has been anaemic. A slowing economy amid shrivelled demand, weak exports and investment drought multiplied job woes.

Unsurprisingly, a leaked National Sample Survey Office job survey for 201748 suggested that the job market was at its worst, with unemployment rate at 45-year high of 6.1%. Worse, it was the educated and young workers who were the most affected -their unemployment rate were in the double digits. The pandemic has made things worse. According to CMIE data, while workers in the 20-24-year age bracket accounted for under 9% of the workforce they saw 35% of the job losses until July 2020. Those in the 25-29-year bracket comprised 1% of all jobs but accounted for 46% of all job losses. Unemployment is bad. But

underemployment can be worse. Historically, millions of desperate and unemployed job seekers in India have looked at two sectors -

agriculture and entrepreneurship – as the last resort to seek livelihood. Pandemic has intensified the has goaded "The pandemic trend. In 2019-20, employment states to in farming stood at 111 million. Intervene in In farming stood at III million. Intervene In By August 2020, it increased by the job market. If million, says CMIE. Ditto for entrepreneurship (a majority being in the small business category rather than the machinery to and constrained and the second entrepreneurs in India rose from 54 million to 78 million Abheek Barua, and jobs created by them grew from 13% to 19%. However, salaried jobs created by them https://www.com/abarua. remained almost static at 86 million in the period. While

there was a dip in the number of entrepreneurs early in the lockdown, by August, the pre-Covid base of 78 million entrepreneurs had risen by 7 million, says CMIE

What is important to note is that seeking refuge in desperation was earlier largely limited to relatively low-skilled job seekers. But now, an unprecedented number of skilled, educated and well-placed workers have had to seek livelihoods in these two categories ATV serial director becoming a vegetable vendor in Azamgarh, managers selling fish in Goa, teachers and techies queuing up for MNREGA jobs – social media is replete with such riches-to-rag stories.

For the record, men's workforce participation rate has today stands at 75%. This dip has confounded many experts. Many experts. For multiple reasons, the pandemic is making things worse for women. Since Coronavirus struck in March, a disproportionate number of the jobs lost

Women Take Bigger Hit

belonged to women workers. Even though women form just 11% of India's workforce, their share in jobs lost is high at 36%. India mirrors what is happening globally. "By our



#### **Squeezed Pay Packets**

ayoff is just one of the ways companies are rationalising costs. Far easier and more popular, though, have been pay cuts and furlough. It is brutal and more manageable at a time when companies gasp for survival. Many employers are also companies gap to survial, many emproyers are also overhauling the compensation structure, bringing in a higher variable component to control fixed costs. There are other reasons why workers in India are star-ing at squeezed wallets. The bad news is that many of

A higher variable component in salaries will mply lower take-home pay. "Covid-era salaries will become the benchmark for compensation levels," says Pulak Ghosh, professor of data ana-

lytics, IIM-Bangalore. With so many unemployed executives, employers will have an upper hand at the bargaining ta-ble. Two, white-collar jobs might be in the middle of a deep structural shift. "Companies are realising that "The only way there was much flah in the system. to raise wages Enterprise efficiency will go up, so will labour productivity," says Abin India is to

improve heek Barua, chief economist, HDFC Bank. So, don't expect business productivity of growth to trigger a proportionate rise in staff count. Getting more done with fewer executives will be workers, firms and cities" Manish Sabharwal, the mantra. In the remote world, rising gigification of roles so far per-

formed by full-time employees will lead to lower payouts. Movement of talent to small cities, with lower cost of living, will be an additional driver Cost on itymg, with be an adminished arriver. Above all, labour reforms will have its impact. "It will improve flexibility. But firms will replace permanent staff with fixed-term ones. This will lead to lower wages. There will be an explosion of jobs but of low quality and low wages," says KR Sityam Sundar, professor-HRM, XLRI.

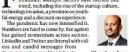
istorically, India women have fared poorly in the job market. Even as women's literacy levels have this crisis than men's jobs. Women make up 39% of global risen - from 54% in 2001 to 87% in 2018 - tragi-employment but account for 54% of overall job losses," says ment but account for 54% of overall job losses," says Anu Madgavkar, partner, McKinsey Global Institute. According to ILO, 40% of all employed women globally – or 510 million – work in sectors like hospitality and retail, hit hard by the

pandemic. Not to mention that women have had to bear a disproportionate burden of household chores and child and elderly care. Future looks difficult. To climb up the ladder, softer skills like networking are WFH challenging. important. These are areas where women have traditionally lagged.

Moreover, more Expect remote work to make things worse for white-collar women workers. women are working in sectors like retail and hospitality that have been badly affected Anu Madgavkar, partner, McKinsey Globa

#### The Burden of Age

or a while now, ageism has been pushing many older experienced executives off the corporate treadmill. Multiple factors have fuelled this trend, including the rises of the



these executives seeking jobs. In this season of layoffs, older execu-"Ageism has surged amid tives have been hit hard. the digitisation As companies cut cost and flab, wave. many experienced executives with Employers are fancy designations and fat pay packets are getting a hard look. In survival mode, many CEOs feel these jobs can be done by younger people at half the cost. Many areus go senior ing the pandemic as an excuse to go executives with fat

Partly, it has to do with fast-paced digitisation – from banks to educa salaries tion, retail to restaurants - that the K Sudarshan pandemic has triggered across the MD, EMA Partners board. Shifts that would have played out for the next decade are happen-ing within months. Overnight, remote work and e-opera-

tions have become the norm. Many seasoned executives, intimidated by technology,

find their experience gained in the analog era irrelevant. Companies are in a hurry as they adjust to new realities overnight. At a time like this, organisations find younger, digitally savvy executives more agile and relevant. Furtigiting savy executives more agin and recent. Further, as digital tools gain prominence in the corporate world, virtually every job that is open today requires tech skills which may be missing in the older cohort. The road ahead for older white collar workers looks bleak. malini.govak@timescroup.com

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#### Firms can now convert permanent jobs into fixed-term contracts



unit get. employ



ne Centre's circular and

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## नहीं सीखा हुनर तो लौटानी होगी रकम

#### सोमेश झा नई दिल्ली, 11 अक्टबर

सरकार ने नई श्रम संहिता में हुनर सीखने के लिए एक कोष (री-स्किलिंग फंड) का प्रस्ताव दिया है, लेकिन इसके साथ कुछ शर्ते भी जोड़ दी हैं। अपना रोजगार गंवा चुके कामगारों को नई नौकरी पाने में मदद करने के लिए सरकार इस कोष से नकद मदद देने पर विचार कर रही है। हालांकि कामगारों को इस मदद से सीखे नए हुनर का प्रमाण सरकार को देना होगा।

एक वरिष्ठ सरकारी अधिकारी ने नाम उजागर नहीं करने की शर्त पर बताया कि केंद्र सरकार इस संबंध में एक प्रस्ताव पर विचार कर रही है, जिसके अनुसार अगर कोई कामगार एक निश्चित अवधि में दोबारा नया हुनर सीखने में असफल रहता है तो उसे मदद के रूप में मिली रकम सरकार को लौटानी होगी। अधिकारी ने कहा कि यदि ये लोग छंटनी के बाद अपने आप को नए काम के



लिए तैयार करने में नाकाम रहे तो इन्हें इस रकम पर ब्याज भी देना होगा।

अधिकारी ने कहा, 'सरकार सुनिश्चित करना चाहती है कि नौकरियां जाने के बाद कामगार पर्याप्त हुनर सीख सकें ताकि उन्हें रोजगार के बेहतर अवसर खोजने में मदद मिले। सरकार चाहती है कि कामगारों को हुनरमंद बनाने के लिए भेजी गई रकम का इस्तेमाल उसी उद्देश्य के लिए किया जाए न कि इस रकम का कोई दूसरा इस्तेमाल हो। कामगारों को एक निश्चित

#### औद्योगिक संबंध संहिता, 2020 के प्रावधान

- हुनर सीखने के लिए एक कोष के गठन का प्रस्ताव
- कामगार की सेवा के अंतिम 15
  दिन का वेतन आएगा इस कोष में
- नौकरियां जाने के **45** दिन के भीतर कामगारों को उनके बैंक खाते में मिलेगी यह रकम

अवधि में नया हुनर सीखने का प्रमाण भी देना होगा।'

प्रशिक्षण केंद्रों का पता लगाने में कामगारों की मदद के लिए केंद्र सरकार राष्ट्रीय कौशल विकास निगम (एनएसडीसी) द्वारा मान्यताप्राप्त कौशल केंद्रों की सुविधाएं देने पर विचार कर रही है।

औद्योगिक संबंध संहिता, 2020 में छंटनी के शिकार हुए कामगारों के लिए 'वर्कर री-स्किलिंग फंड' का प्रावधान किया गया है। जब भी कोई नियोक्ता किसी कामगार की छंटनी करता है तो उसे संबंधित कर्मचारी के अंतिम 15 दिन का

 कामगारों से नया हुनर सीखने का मांगा जा सकता कोष में है प्रमाण
 प्रमाण नहीं देने पर बैंक ब्याज के साथ लौटानी पडेगी रकम

वेतन इस कोष में देना होगा। नए

कानून के अनुसार इस कोष का

प्रबंधन करने वाली केंद्र या राज्य

सरकार छंटनी के 45 दिन के

भीतर रकम कर्मचारी के बैंक

खाते में डाल देगी। यह कानून

अभी प्रभावी नहीं हुआ है। हरेक

बार नौकरी गंवाने के बाद

कामगारों को अपना हनर बेहतर

करने के लिए नकद मदद दी

जाएगी। यह रकम छंटनी के

वक्त मिलने वाले मुआवजे के

अतिरिक्त होगी। छंटनी के बाद

किसी कर्मचारी को सेवा के

हरेक वर्ष के लिए 15 दिन का

औसत वेतन दिया जाएगा।

नहीं सीखा हुनर तो लौटानी होगी रकम

श्रम अर्थशास्त्री और एक्सएलआरआई के प्राध्यापक के आर श्याम सुंदर ने कहा कि नई श्रम संहिता में छंटनी के बाद मामुली मुआवजे का प्रावधान किया गया है। उन्होंने कहा कि राजस्थान जैसे कुछ राज्य कामगारों को छंटनी के एवज में अधिक मुआवजे की पेशकश कर रहे थे। सुंदर ने कहा, 'सरकार ने हुनर सीखने का प्रमाण भी मांगेगी और प्रमाण नहीं देने पर कामगारों से ब्याज सहित रकम वसूलेगी। इतनी कडाई ठीक नहीं है और इससे यही संकेत मिल रहा है कि सरकार का कामागारों में भरोसा नहीं रह गया है। इसके अलावा दोबारा हनर सीखने के लिए कामगारों को मिलने वाली रकम भी पर्याप्त नहीं होगी।' शक्रवार को एक वेबीनार में टीमलीज के सह-संस्थापक एवं कार्यकारी उपाध्यक्ष ऋतुपर्ण चक्रवर्ती ने कहा था कि री-स्किलिंग फंड से नियोक्ताओं, खासकर सूक्ष्म, लघु एवं मझोले उद्यमों (एमएसएमई) का खर्च बढ जाएगा। उन्होंने कहा था कि यह रकम किसी दुसरे क्षेत्र में रोजगार तलाशने के लिए पर्याप्त भी नहीं होगी। सरकार ने नई श्रम संहिता के लिए नियम बनाने की प्रक्रिया शुरू कर दी है। श्रम एवं रोजगार मंत्री संतोष कुमार गंगवार ने बिजनेस स्टैंडर्ड को दिए साक्षात्मकार में कहा था कि इन नियमों में री-स्किलिंग फंड के संबंध में विस्तुत ढांचा तैयार किया जाएगा।

(शेष पृष्ठ 4 पर) ः

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### **Reskill or refund: Retrenched** workers face Hobson's choice

SOMESH JHA New Delhi, 11 Octobe

Retrenched workers who take cash benefits from the new reskilling fund mooted in the labour codes may have to show proof of reskilling to the government.

If they are unable to reskill within a fixed period of time, they will have to return the money given to them by the government, according to a proposal being contemplated by the central government, a senior government official said.

Moreover, the workers may be asked to pay back an interest on the sum transferred to them if they are unable to get themselves trained after being retrenched, the official added.

"The government wants to ensure that workers acquire adequate skills each time they are retrenched, so that they are able to find better job opportunities. We want to make sure that the money transferred to workers

WORK IN PROGRESS What the Industrial

**Relations** Code. 2020, says Centre to set up reskilling fund for retrenched staff

Contribution to the tune of 15 days of wage last drawn by the worker will come from employer

into fund Workers will get this money through bank account transfer from the Centre within 45 days of retrenchment

are utilised only for the purpose of reskilling and hence, they will have to show proof within a deadline," the official said To help workers identify training



What the rules may say Workers will

proof of reskilling to the time period

centres, the central government is to the workers



for upgrading skills each time he/she is retrenched. Workers will have to return

have to furnish the money, along with interest, if they are unable to show proof of training Centre within The cash benefit cannot be used for any other purpose

planning to offer the skill centres recognised by the National Skill Development Corporation (NSDC)

workers will be entitled to get, equivalent to 15 days of average pay for every completed year of service. Labour economist and XLRI Professor K R Shyam Sundar said the retrenchment compensation Turn to Page 6

in the new labour code was "paltry" as some states, such as Rajasthan, were offering a igher severance pay. "On top of that, the proposal for mandating workers to get proof and seeking repayment with interest will create a disciplined state. which has absolute lack of faith in workers. Further, the amount of fund that workers will get will be insufficient to get them reskilled in a highquality manner," he said. At a webinar, TeamLease Co-Founder and Executive Vice-President Rituparna Chakraborty said the reskilling fund would increase employers' cost especially for MSMEs, and the fund might

Reskill...

Whenever

The Industrial Relations (IR)

Code, 2020, has a provision for "worker reskilling fund" for retrenched employees.

retrench a worker, they will

have to contribute 15 days of his/her last drawn wages to

the fund. The state or the

Centre, which will manage

the fund, will then credit the

money into the bank account

of the worker within 45 days

of retrenchment, according

to the new law (vet to be

made effective). The worker

will get the cash allowance

This money will be in

which

addition to retrenchment

compensation,

employers

not necessarily give the desired benefits for employees to take up fresh employment in a different sector or industry. "MSMEs will mostly take a hit and I hope the government is able to monitor and utilise the funds efficiently," said Chakraborty.

More on business-standard.com 10

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## Unemployment still high across 10 states

#### Prashant K. Nanda

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**NEW DELHI:** Despite an overall fall in joblessness across India, at least 10 states including fairly industrialised ones like Harvana and Rajasthan are still reporting double-digit unemployment.

Other than Haryana and Rajasthan which have reported 19.7% and 15.3% unemployment rate, joblessness is also high in Delhi (12.5%), Himachal Pradesh (12%), Uttarakhand (22.3%), Tripura (17.4%), Goa (15.4%) and Jammu & Kashmir (16.2%), according to the September monthly data of the Centre for Monitoring Indian Economy.

Bihar, where Assembly polls are due soon, has an unemployment rate of 11.9%, which is likely to figure in the election campaign. The opposition Rashtriya Janata Dal-led grand alliance has already made jobs part of its agenda with a promise to create 1 million jobs if voted to power.

Besides, two large states, West Bengal (9.3%) and Punjab (9.6%), have near double digit jobless-

#### THE NATIONAL **RATE WAS 6.67% IN** SEP. MUCH LOWER THAN APRIL (23.5%) AND MAY (21.73%)

ness. In comparison the national rate was 6.67% in Septembersignificantly lower than 23.52% in April and 21.73% in May.

Experts argue the pickup in jobs is patchy and demand in the market is still low, with industrial hubs yet to return to their normal self despite near universal relaxation in lockdowns.

"There are three factors-the seasonal lack of jobs post summer crop sowing and its harvesting, possible low job creation by national rural employment guarantee scheme after a good few months to support the larger number of reverse migrants, and third, both service and industrial sectors not returning to fullblown normalcy," said K.R. Shyam Sundar, professor at XLRI Jamshedpur.

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## Unemployment rate is still at double digits across 10 states

intes of brands after Lanisho withdrew its ad campaign amid houlds. Chreats

The pickup in jobs remains patchy as industrial hubs are yet to return to normalcy

Prashant K. Nanda

NEW DELHI

espite an overall fall in oblessness across India, at least 10 states including fairly industrialized ones like Harvana and Rajasthan are still reporting double-digit unemployment. Other than Harvana and Rajasthan which have reported 19.7% and 15.3% unemployment rate, joblessness is also high in Delhi (12.5%). Himachal Pradesh (12%), Uttarakhand (22.3%), Tripura (17.4%), Goa (15.4%) and Jammu & Kashmir (16.2%), according to the September monthly data of the Centre for Monitoring Indian Economy.

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Besides, two large states, West Bengal (9.3%) and Punjab (9.6%), have near double digit joblessness. By comparison the national rate



However, experts have noted that employers in bigger cities and industrial hubs are keen to bring back migrant workers in the hope of a rebound.

was 6.67% in September—significantly lower than<sup>2</sup>23.52% in April and 21:73% in May. Experts and economists argue

Experts and economists argue the pickup in jobs is patchy and demand in the market is still low, with industrial hubs yet to return to their normal self despite near universal relaxation in lockdowns. "There are broadly three fac-

have near double digit joblessness. By comparison the national rate "There are broadly three factors—the seasonal lack of jobs post labour economist and professor at hubs are keen to bring back labour economist and professor at labour economist at

the finance minister and nudge to government employees to spend is a clear indication that there is lack of demand and the government is eager to increase demand in a festive season and thus boost the economy. There is a gradual rebound in the industrial sector, but I believe we are still some time away from a better situation. The MMSE sector in states like Haryana and Rajasthan are yet to go back to normalcy," he said.

Sundar said employment in Himachal, Uttarakhand, Goa and J&K is largely driven by tourism and hospitality. "But these sectors are the worst hit. And the dullness in allied sectors like transport, entertainment, retail and restaurant business is contributing to the high unemployment rate. And if you take Delhi-NCR, you know the service sector is well-battered there too." he said adding that blue-col-

lar hiring in the festive season cannot compensate for the huge, pandemic-induced jobs crisis. He, however, said that employers in the bigger cities and industrial hubs are keen to bring back PUBLICATION: The Economic Times DATE: 23 October 2020 EDITION: Kolkata (All Edition) PAGE: 11

## **NREGS Beneficiaries Surpass Last Yr's Nos**

#### **Yogima**.Sharma @timesgroup.com

New Delhi: Barely six months into the current fiscal and the government's flagship rural emplovment scheme has already surpassed last year's numbers in terms of beneficiary households and individuals as migrant labourers who returned home sought work under the programme during the lockdown

The continuing demand for work under the Mahatma Gandhi National Rural Emplovment Guarantee Act (MGNREGA) scheme may compel the government to allocate more funds. The government is legally bound to provide the minimum mandated days of work to those seeking employment. The number of households

that benefitted from the scheme climbed to 60.8 million as of October 20, against 53.3 million in FY20. The scheme has helped 87 million workers so far, higher than 76.1 million individuals in the previous financial year.

The total expenditure on the scheme is set to surpass the en- for work under the scheme may tire amount spent on MGNRE-GA last year. The government has already spent Rs 64,565 cro- tion to MGNREGS. re so far compared with Rs 66.863 crore in all of last year. Experts said the considerable spike in demand for work and the

under the scheme indicate two have no option but to pump in types of labour market failure. more money into the scheme if "It partly reflects the failure the urban labour market do-

#### of the urban labour market to esn't pick up in a big way," a gocatch up with pre-Covid-19 le- vernment official said.

#### Labour Pain

**DEMAND CONTINUES TO BE HIGHER YEAR-ON-YEAR** Urban labour market continues to be depressed Pressure continues to be on rural scheme May prompt in more funds PROGRESS REPORT 2020-21 2019-20 2018-19 2017-18 No of households (cr) 6.08 5.33 5.27 5.12 No of individuals (cr) 8.7 7.61 7.77 7.59

Total expenditure (Rs cr) 64,565 66,863 69,618 63,649

ILLUSTRATION ANIRBAN BORA

vels yet and the persistent lack of jobs in the non-farm sector in rural India," labour expert KR Shyam Sundar said While demand for work has been falling after peaking in June, there are apprehensions the year-on-year higher demand put pressure on the government to further enhance alloca-Demand for work under the scheme continues to be higher than in the same months last year. "NREGS is a demand-driven near-exhaustion of resources scheme. The government will **PUBLICATION: Mint** DATE: 27 October 2020 EDITION: Kolkata (All Edition) PAGE: 1.9



#### Women's workforce participation drops

#### Prashant K Nanda

prashant.n@livemint.com NEW DELHI

omen's share in new payroll additions fell below the 20% mark in August, part of a gradual decline in female participation in formal work over the past few months, according to government data. The latest monthly data showed a sharp decline from 2019-20 when women's participation in formal work was almost 23%. The reasons. according to industry experts and economists, include a general dearth of jobs, discrimination against women in a patriarchal society, the lack of a family support system in an environment marked by quarantined living conditions, and employers aiming to reduce the cost of employees by increasing working hours.

According to payroll data collected from the Employees' Provident Fund Organisation (EPFO), 669,914 people joined the formal workforce in August. and only 133.872 of them or just 19,98%, were females-down marginally from 20.49% in July and 21.11% in June. In the year-ago months, the percentage of women in fresh payroll additions was 22.76% in August, and 24.52% in July. To be sure, the formal sector ob creation in India has been lagging for quite some time and more prominently, post the coronavirus outbreak. "The low female payroll additions as a percentage of total additions in the last few

TURN TO PAGE 9

The worsening gende skew of our workforce >P12

declined to be named. The data backs a warning by the International Labour Orga nization (ILO) that the pandemic will widen labour market inequalities, and countries may lose some gains made in previous years on women's work participation rate. There are three main factors suppressing women's partici-

you realize how the current

pandemic and business loss

have impacted women more,'

said a government official who

XLRI Jamshedpur.

company for women workers. mainly frontline staff of manufacturing sectors, has gone up because of the need for transport, giving statutory maternity benefit in a subpandemic has increased the dued business environment. work pressure on women. Secand the general safety precauond, in a pandemic environtions for women workers. ment, risk-averse employers in said Sundar.

women's participation in information technology jobs and the overall internet-

manufacturing are preferring

said Shyam Sundar. pation in the pandemic, said K.R. Shyam Sundar, a labour economist and professor at "First, because of discrimination by the patriarchal structure of our society, the

director of Genius Consultants Ltd, a leading uman resource and staffing company, was more forthcoming. "The general job environment is slowly improving as lockdown has eased, and the festive season has kicked in. But women's participation is still very low. In the organized employment space, women in early and up-to

However, he added that participation is very low in recent months, and more so in factories," said Yaday. "We have seen young women who have children are of the fear of infection, and this is creating a dividelife or job? This is where they are fall ing behind. Second. the work of a woman has gone up significantly post the covid-19 outbreak in India. The house hold work and online schooling in the absence of physical schools have kept mothers occupied

Lastly, with the above two reasons keeping them occupied, if a company is insisting on work from an office, they are either quitting or not joining fresh work," said Yaday, who is also a board member of the Indian mid-career stage form the Staffing Federation, an umbrella body of staffing comforce, and this is where the panies.



driven knowledge work chairman and managing

ILO has warned the pandemic will widen labour market inequalities, RAMESH PATHANIA/MINT

male workers as they are able to put in extra hours of work." "And third, the cost to the

bulk of the women work-

should have gone up, unlike in hesitating to join work because manufacturing and hospital-R.P. Yaday. Household work and online schooling in the absence of schools have kept mothers occupied, say analysts

PUBLICATION: Morning India DATE: 28 October 2020 EDITION: Kolkata PAGE: 2

## XLRI's first virtual Start-up Conclave 'Ingenium' on Oct 31

#### MI NEWS SERVICE

Jamshedpur: City-based leading B-school XLRI is gearing up to provide fillip to start-ups. To create an entrepreneurial intent amongst youth and inspire them to build start-up ventures, PGDM(GM) Placement committee of XLRI is organising its virtual flagship event Start-up Conclave-Ingenium on October 31.

Ingenium-the virtual Start-up Conclave aims to be a platform for start-ups, entrepreneurs, students, and professionals to come together to brainstorm high potential opportunities to pursue new ideas and set up thriving businesses under the guidance of some of country's best entrepreneurs, industry leaders & visionaries. Each of



the sessions of the conclave would provide valuable insights into ever-changing dimensions of the Start-up Ecosystem from the ideation stage to actual implementa-

tion. Ingenium is a unique concept wherein Start-ups get a chance to showcase their innovative vision and product offering, pitch to the right set of candidates looking to find the right investors, right mentors, and right employers or co-founders for their Startups. The Conclave will facilitate a dialogue between budding entrepreneurs, mentors, experts, investors, professional service providers.

The conclave includes Keynote addresses from start-up coaches, panel discussions, presentations, and inspirational stories from start-up founders. The conclave also comprises sessions by distinguished speakers highlighting the latest trends in the world of Start-ups, Start-Up Expo along with a

start-up Excellence Awards. Fr. P. Christie, S.J., Director of XLRI, will address the inaugural session. The deliberations in panel discussions will be done by founders/cofounders from top start-ups like AmitChaudhary (Lenskart), Arokiaswamy (Thyrocare). Velumani Ranjeet Kumar (Team Pumpkin), Swati Bhargava (CashKaro), and Tripti Shinghal (Womennovator).

Elaborating about the conclave, Prof. Kanagaraj, XLRI said," Entrepreneurship is a crucial factor in the development of any economy. Entrepreneurs are the alchemists who know the right combination of all those elements required to convert problems into opportunities. Their entrepreneurial mindset can give favorable.

PUBLICATION: Hindustan DATE: 28 October 2020 EDITION: Jamshedpur PAGE: 6

#### एक्सएलआरआई में कान्क्लेव इन्जेनियम ३१ को

जमशेदपुर। एक्सएलआरआई के पीजीडीएम (जीएम) विभाग की ओर से 31 अक्तूबर को वर्चुअल स्टार्टअप कान्क्लेव इन्जेनियम का आयोजन होगा। इसका उदेश्य स्टार्टअप, लघु उद्योगपति, विद्यार्थी और प्रोफेशनल को एक प्लेटफॉर्म उपलब्ध कराने का प्रयास करना है। शुरुआत निदेशक फादर पी क्रिस्टी एसजे करेंगे। इसके बाद बतौर वक्ता लेंसकार्ट के अमित चौधरी, थायरोकेयर के डॉ. अरोकिया स्वामी वेलुमनी, टीम पम्पकिन के रंजीत कुमार, कैश करो की स्वाति भार्गव, वमेन इनोवेटर की तप्ति सिंघल जरूरी जानकारी देंगी। PUBLICATION: Morning India DATE: 28 October 2020 EDITION: Kolkata **PAGE: 10** 

## **SOCIAL SECURITY CODE**

ANOTHER HISTORIC OPPORTUNITY MISSED

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**PUBLICATION:** Prabhat Khabar DATE: 28 October 2020 EDITION: Jamshedpur PAGE: 5

## भावी मैनेजरों को दिये जायेंगे उद्यम शुरू करने के लिए टिप्स

🗢 एक्सएलआरआड में स्टार्टअप फ्लैगशिप कॉन्क्लेव इंगेनियम २०२० का आयोजन ३१ को

#### वरीय संवाददाता, जमशेदपुर

एक्सएलआरआइ में फ्लैगशिप गौरतलब है कि संस्थान द्वारा विद्यार्थियों इंटरप्रेन्योर इंगेनियम 2020 का को इंटरप्रेन्योर से जुड़ी जानकारी देने के आयोजन 31 अक्तूबर को हो होगा. इस लिए हर साल इस प्रकार के आयोजन ऑनलाइन आयोजन में भावी मैनेजरों किये जाते हैं. इस साल कोविड 19 के को उद्यम शुरू करने से पूर्व की तैयारियों संक्रमण को देखते हुए इसे ऑनलाइन व इस क्षेत्र में सफल लोगों के सफलता किया जा रहा है.

के सूत्र जानने का भी मौका मिलेगा. इसमें खास तौर पर लेंसकार्ट के संस्थापक अमित चौधरी, थायरोकेयर के संस्थापक डॉ. एरोकिस्यामी वेलूमनी, टीम पंपकिन के रणजीत कुमार, कैश

करो की स्वाति भार्गव और वीमेनोवेटर की तृप्ति सिंघल बतौर वक्ता के रूप में शामिल होंगे. इसमें वक्ता अपनी संघर्ष यात्रा के साथ-साथ कैरियर में डिसीजन मेकिंग अबिलिटीज़ और रिस्क मैनेजमेंट से जुड़ी जानकारी भी केस स्टडी के साथ देंगे. एक्सएलआरआइ के डायरेक्टर फादर क्रिस्टी भी संबोधित करेंगे

PUBLICATION: The Avenue Mail DATE: 28 October 2020 EDITION: Jamshedpur PAGE: 12

## XLRI to host `Ingenium' virtual Start-up Conclave

#### **Mail News Service**

Jamshedpur, Oct 27 : Citybased leading B-school XLRI is gearing up to provide fillip to start-ups. To create an entrepreneurial intent amongst youth and inspire them to build start-up ventures, PGDM(GM) Placement committee of XLRI is organising its virtual flagship event Start-up Conclave-Ingenium on October 31.

Ingenium-the virtual Start-up Conclave aims to be a platform for start-ups, entrepreneurs, students, and professionals to come together to brainstorm high potential opportunities to pursue new ideas and set up thriving businesses under the guidance of some of the country's best entrepreneurs, industry leaders & visionaries. Each of the sessions of the conclave would provide valuable insights into ever-changing dimensions of the Start-up Ecosystem from the ideation stage to actual implementation.

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The conclave includes Keynote



addresses from start-up coaches, panel discussions, presentations, and inspirational stories from start-up founders. The conclave also comprises sessions by distinguished speakers highlighting the latest trends in the world of Startups, Start-Up Expo along with a start-up Excellence Awards.

Fr. P. Christie, S.J., Director of XLRI, will address the inaugural session. The deliberations in panel discussions will be done by founders/co-founders from top start-ups like AmitChaudhary (Lenskart), Arokiaswamy Velumani (Thyrocare), Ranjeet Kumar (Team Pumpkin), Swati Bhargava (CashKaro), and Tripti Shinghal (Womennovator).

Elaborating about the conclave, Prof. Kanagaraj, XLRI said," Entrepreneurship is a crucial factor in the development of any economy. Entrepreneurs are the alchemists who know the right combination of all those elements required to convert problems into opportunities. Their entrepreneurial mindset can give favorable results even in the midst of an economic downturn and promote and nurture entrepreneurship among Millennials. We at XLRI are organizing the first edition of Start-up Conclave 2020 as an initiative to contribute towards encouraging and developing an entrepreneurial mindset and to handhold budding entrepreneurs".

The placement committee is the corporate interface of the institute, placement committee members are equipped with a considerable amount of knowledge repository through the interface/research for the potential recruiters.

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PUBLICATION: Ananda Bazar Patrika DATE: 31 October 2020 EDITION: Kolkata PAGE: 9

শ্রমের বাজারের তথ্যে ঘাটতি, প্রশ্নের মুখে কেন্দ্র ইন্দ্রজিৎ অধিকারী উচিত কতখানি সুবিধা— এই ধরনের প্রশ্ন যেখানে পরিযায়ী শ্রমিকদের দুর্দশা নিয়ে নয়াদিল্লি, ৩০ অক্টোবর: করোনার দেশ উত্তাল হওয়ার পরেও বাড়ি কামড সারিয়ে কাজের বাজারকে 🛛 সিএমআইই-র মতো ফের চাঙ্গা করতে যে আর্থিক নীতি ফেরার রাস্তায় তাঁদের মত্যর সংখ্যা বেসরকারি সংস্থা যদি জরুরি, তা তৈরির জন্য সবার আগে বা লকডাউনে কাজ হারানোর নির্দিষ্ট দৈনিক বেকারত্বের

পরিসংখ্যান দিতে পারে,

এক বার পারে না কেন?

করোনার মতো অবস্থায়

মানুষের স্বার্থে নীতিগত

কোনও সিদ্ধান্ত নিতে হলে

চাকরির বাজার সম্পর্কে

তথ্য ছাডা তা সম্ভব কি?

তা হলে কেন্দ্র মাসে অন্তত

প্রয়োজন শ্রমিক এবং শ্রমের বাজার সম্পর্কে নির্ভল তথ্য। সম্প্রতি বিশ্ব পরিসংখ্যান দিবসে এ কথা স্পষ্ট বলেছেন আন্তর্জাতিক শ্রম সংস্থার (আইএলও) ডিরেক্টর জেনারেল গায় রাইডার। তথ্যের গুরুত্বের কথা কবুল করেছেন শ্রমমন্ত্রী সম্ভোষ গঙ্গোয়ারও। কিন্তু অর্থনীতিবিদদের একাংশের অভিযোগ, কাজের বাজার সম্পর্কে অল্প সময় অন্তর পর্যাপ্ত নিখঁত তথ্য আজও এ দেশে মেলে না।

এক্সএলআরআই-জামশেদপরের না-থাকে, তবে কিসের ভিত্তিতে তিন অর্থনীতির অধ্যাপক কে আর শ্যাম সুন্দরের মতে, পর্যাপ্ত তথ্য ঘেঁটে শ্রম নীতি তৈরির চল এ দেশে বরাবরই কম। করোনার আক্রমণে বিধ্বস্ত অর্থনীতি ও কাজের বাজার সেই ক্ষেত্রে মসৃণ করা হল কোন যুক্তিতে? ব্রুটিকেই আতসকাচের নীচে এনে ফেলেছে। বোঝা গিয়েছে যে, কাজের বাজার, বেকারত্বের হার ইত্যাদি সম্পর্কে স্বচ্ছ এবং নির্ভল তথ্য সংগ্রহ আর তার ভিত্তিতে তৈরি পরিসংখ্যান প্রকাশের কাজ প্রত্যেক মাসে হওয়া জরুরি। নিদেন পক্ষে প্রতি ব্রৈমাসিকে। তাঁর জিজ্ঞাসা, ''সিএমআইই-র মতো বেসরকারি সংস্থা যদি এ বিষয়ে দৈনিক তথ্য পর্যন্ত প্রকাশ করতে পারে, তা হলে কেন্দ্রের পক্ষে অন্তত প্রতি মাসে তা করা সম্ভব নয় কেন?"

পরে দেশে কাজের বাজার কোথায় তা আরও বেশি প্রয়োজন দীর্ঘমেয়াদি করার কথা অক্টোবরেই ঘোষণা করেছে দাঁডিয়ে, বেকারতের হার কেমন, নতন প্রকল্প পরিকল্পনার ক্ষেত্রে।" নইলে সরকার। তাতে এমন অনেক তথা উঠে চাকরি তৈরি হচ্ছে কতখানি— এই কাদের কোন প্রকল্পের আওতায় আসার কথা যা এমনিতে থেকে যায় সমস্ত বিষয়ে যদি সাম্প্রতিকতম তথ্য আনা উচিত, কাদের পকেটে যাওয়া জিডিপির হিসেবের বাইরে।"

#### সিদ্ধান্তে ভুল হওয়ার সম্ভাবনা থাকে।

তথ্য জানা নেই বলে সংসদের শেষ অধিবেশনে কবুল করেছিল কেন্দ্র। সে কথা মনে করিয়ে ট্রেড ইউনিয়ন সিটর সাধারণ সম্পাদক তপন সেন বলছেন. "পর্যাপ্ত তথ্য তো নেই-ই। যেটুকু আছে, তা জনসমক্ষে প্রকাশেরও সদিচ্ছা নেই মোদী সরকারের। নয়তো রেল মন্ত্রক এবং জাতীয় সডক কর্তপক্ষের খাতায় মৃত্যুর হিসেব থাকা সন্ত্রেও মত পরিযায়ী শ্রমিকদের সম্পর্কে তথ্য

না-থাকার কথা তারা বলে কী ভাবে?" উঠতে ২০১৭-১৮ সালের তিনটি শ্রম বিধি তৈরি করে সংসদে বেকারত্বের হিসেবের কথাও। পাশ করাল কেন্দ্র? সরকারি অনুমতি এনএসএসও-র ফাঁস হওয়া রিপোর্টে ছাড়া ছটিাইয়ের রাস্তাই বা ৩০০ জন দেখা গিয়েছিল, নোটবন্দির পরে দেশে পর্যন্ত কর্মীর (ছিল ১০০) সংস্থার বেকারত্বের হার পৌঁছেছে সাড়ে চার দশকের সর্বোচ্চে। প্রথমে পদ্ধতির ইনস্টিটিউট অব ডেভেলপমেন্ট গরমিল বলে লোকসভা ভোটের আগে স্টাডিজ-কলকাতার অধ্যাপক তা প্রকাশ করা আটকে দেয় কেন্দ্র। শুভনীল চৌধুরীর কথায়, করোনার পরে সেই হিসেব মানতে বাধ্য হলেও. আক্রমণ চোখে আঙল দিয়ে দেখিয়েছে ক্রেতা সমীক্ষার তথ্য (কনজিউমার যে, কাজের বাজারের পরিসংখ্যান সার্ভে ডেটা) আর প্রকাশই করেনি প্রকাশিত হওয়া উচিত প্রতি মাসে। তারা। অথচ দেশে দারিদ্রের হিসেব তিনি বলেন, ''এই যে করোনায় চাকরি পাওয়ার ক্ষেত্রে তা গুরুত্বপর্ণ সচক। হারানো মানযের জন্য ১০০ দিনের এরই মধ্যে অবশ্য সামান্য রুপোলি কাজের পরিধি বাড়াতে হয়েছে কিংবা রেখা দেখছেন এনআইপিএফপি-র ঘোষণা করতে হয়েছে প্রধানমন্ত্রী অধ্যাপক লেখা চক্রবর্তী। ঘন ঘন রোজগার অভিযানের মতো প্রকল্প, পরিসংখ্যান প্রকাশের অভাব মেনেও তার নীল নকশা তৈরি করতে কেন্দ্রের তিনি বলছেন, ''এখন থেকে কাজের প্রশ্ন উঠছে, অতিমারির আক্রমণের হাতে নির্ভরযোগ্য তথ্য থাকা জরুরি। বাজারের জন্য টাইম ইউজ সার্ভে

सोमेश झा नई दिल्ली, 30 अक्टबर

DATE: 31 October 2020

PAGE: 4

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सरकार ने हाल ही में संसद द्वारा पारित श्रम संहिता के तहत मसौदा नियमों का पहला प्रारूप सार्वजनिक कर दिया है। इसका मकसद कंपनियों को समय से छंटनी, कामबंदी और कारोबार बंद करने के लिए समय से अनुमति प्रदान करना है।

मसौदा औद्योगिक संबंध (केंद्रीय) नियम, 2020 में केंद्रीय श्रम एवं रोजगार मंत्रालय ने फॉर्मों की संख्या 30 से घटाकर 12 करने का प्रस्ताव किया है, जिसे लोगों की प्रतिक्रिया के लिए 30 दिन के लिए सार्वजनिक किया गया है। सरकार ने मजदर संगठनों और नियोक्ताओं दोनों को ही निर्धारित डिजिटल पोर्टल या ईमेल के माध्यम से अनुमति लेने की सुविधा देने का प्रस्ताव किया है।

श्रम मंत्रालय के एक अधिकारी ने नाम न दिए जाने की शर्त पर कहा. 'डिजिटलीकरण से यह सनिश्चित हो सकेगा कि चाहे वह हडताल के लिए नोटिस का मामला हो, मजदुरों की शिकायत हो. फैक्टरियों द्वारा लॉकडाउन हो. छंटनी या आंशिक छंटनी की अनमति हो या कंपनियों द्वारा बंदी.

साथ हर कदम पर कार्रवाई देखी जा सकेगी।'

श्रम कानूनों को मिलेगा डिजिटल बल

कम से कम 300 कर्मचारियों वाली विनिर्माण फर्मों को छंटनी के लिए केंद्र सरकार से कम से कम 15 दिन पहले, कामबंदी के लिए 60 दिन पहले और बंदी के लिए 90 दिन पहले अनमति लेनी होगी। सरकार को 90 दिन के भीतर प्रतिक्रिया देनी होगी और ऐसा न करने पाने पर उसे मंजुरी माना जाएगा। 300 से कम कर्मचारियों वाली फर्मों को किसी अनमति की जरूरत नहीं होगी. लेकिन उन्हें छंटनी या बंदी के क्रमश: 30 दिन और 60 दिन पहले सरकार को सुचित करना होगा।

सरकार ने छंटनी या कामबंदी के समय नियोक्ताओं से मांगी जाने वाली सचनाओं को भी घटा दिया गया है। उदाहरण के लिए उससे सभी कामगारों के आवासीय पते और उनकी ड्यटी के बारे में नहीं पछा जाएगा। इसके बदले उन्हें कर्मचारी के भविष्य निधि खाते का यनिवर्सल एकाउंट नंबर बताना होगा। बहरहाल कंपनी को प्रभावित कामगारों की मजदरी और कौशल की श्रेणी का उल्लेख करना पडेगा।



#### आया मसौदा

- संसद में पारित श्रम कानून के आधार पर सरकार ने पहला मसौदा नियम जारी कर दिया है
- लोगों की प्रतिक्रिया के लिए 30 दिन वक्त दिया गया
- इसमें मजदूर संगठनों और नियोक्ताओं दोनों को ही डिजिटल अनुमति लेने की सविधा का प्रस्ताव

को 'री-स्किलिंग फंड' के तहत अंतिम मासिक वेतन के 15 दिन की राशि के बराबर धन मिलेगा। नियोक्ता को छंटनी के 10 दिन के भीतर यह राशि फंड में टांसफर करनी होगी। इस फंड का प्रबंधन केंद्र सरकार करेगी और वह 45 मसौदा नियमों के मताबिक दिन के भीतर वह इस राशि को इसकी अनुमति समय से मिलने के छंटनी का शिकार हुए कामगारों प्रभावित कर्मचारी को ट्रांसफर

करेगी। मसौदा नियम में कहा गया है.

कर्मचारी इस राशि का इस्तेमाल अपने री-स्किलिंग में कर सकेंगे। नियोक्ता छंटनी के शिकार हए हर कर्मचारी का नाम, हर कर्मचारी के अंतिम वेतन के 15 दिन के बराबर की राशि के साथ उसके बैंक खाते का ब्योरा देगा. जिससे केंद्र सरकार संबंधित व्यक्ति के खाते में राशि का स्थानांतरण कर सके।'

विशेषज्ञों का कहना है कि ये नियम इलेक्टॉॉनिक ऐप्लीकेशंस पर बहुत ज्यादा निर्भर हैं, जिससे कर्मचारियों क समस्या हो सकती

एक्सएलआरआई के प्रोफेसर और श्रम अर्थशात्री केआर श्याम संदर ने कहा. 'नियम के तीन पहल हैं- सभी पक्ष तकनीकी रूप से दक्ष हैं और इलेक्टॉनिक उपकरणों तक उनकी पहंच है और इलेक्टॉनिक व्यवस्था या वेबसाइटस के बारे में तगडे प्रकृति के हैं। बेहतर यह होगा कि विकल्प के रूप में संचार की गैर इलेक्टॉनिक व्यवस्था महैया कराई जाए और धीरे धीरे ई-सिस्टम की ओर बढा जाए।' उन्होंने कहा कि हर दस्तावेज पर हस्ताक्षर की जरूरत होगी, इसलिए इसके लिए इलेक्टॉनिक सिग्नेचर या स्कैनिंग मशीन की जरूरत होगी।

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### **Approval on email: Labour** rules get a digital nudge

Workers to get 're-skilling fund' within two months of being fired: Draft rules

12 from 30

but it will be made electronic

SOMESH JHA New Delhi, 30 Octobe

he government has made public The government has made public the first set of draft rules under the labour codes, approved by Parliament recently, which is aimed at ensuring time-bound permission for companies to retrench or shut business. The Union Ministry of Labour and Employment has proposed to reduce the number of forms from 30 to 12, according to the draft Industrial Relation (Central Rules, 2020, which has been opened to the public for comments for a period of 30

The government has proposed to allow both trade unions and employers to submit information or seek permission through email or a designated portal.

"Digitisation will ensure that all processes, whether it's a notice for strike or • Number of rules will come down complaints by workers and lockdown by factories or permission to retrench, lay-off or shut down by companies, are timebound as there will be a visible time-stamp at every step," a senior labour ministry official said, requesting anonymity.

For manufacturing firms with at least 300 workers, permission has to be sought from the central government at least 15 days in advance for ky-offs, 60 days for retrench-ments, and 90 days for closure. The gov- taining the name of each worker negotiating council," Sundar said.

ernment will have to respond within 60 retrenched, the amount equivalent to fifdays, failing which it will be considered as teen days of wages last drawn in respect of posed to give trade unions bargaining powapproved. Firms that have less than 300 each worker along with their bank account ers to negotiate with companies in case of have to intimate the government in case of transfer the amount in their respective Relations Code 2020, which will likely be retrenchment or closure at least 30 days account," the draft rules stated. and 60 days in advance, respectively.

information sought from employers at the problematic for workers. time of retrenchment or lav-off. For rsal account numbers of workers' prov- nature of electronic systems or websites.

egory of all affected workers. to 15 days of their last drawn salary, as part economist and professor at XLRI. He by the central government, but will have to of a "re-skilling fund", within two months added that since signatures are required of being retrenched, according to the draft on each document, it would require availrules. Employers will have to transfer the ability of electronic signature or scanning A standing order is a legally binding money towards the fund within 10 days of machines.

by the central government, which will then rules related to trade unions and has left it to tions and is meant to prevent arbitrary transfer the amount to affected workers the states to do so. "This will promote incon-dismissal of employees, Such orders are within 45 days. "The worker shall utilise sistency and lead to diverging rules across compulsory under the Industrial Relations such amount for his re-skilling. The the country, especially related to method Code, 2020, for all firms that hire at least employer shall also submit the list con- for determining the negotiating agent and 300 workers



All applications relating to notice for from over 80 to 42 for labour laws strike lockout nermission for relating to industrial relations retrenchment, lay-offs or closure of unit, conciliation, and tribunal application Number of forms rationalised to to be submitted electronically Govt has also reduced information Number of registers to be maintained will remain at 3

sought from employers at the time ofretrenchment

The Union government has also proorkers do not require any permission, but details to enable the central government to an industrial dispute in the Industrial made effective from April 1, 2021.

Experts said the rules rely heavily on A trade union that has the formal sup-The government has also reduced the electronic applications, which could be port of 51 per cent of workers in an establishment will act as the "negotiating unit". In

"The rules assume three aspects - case unions fail to gamer support from 51 per instance, it will no longer ask for residential that the parties are all tech-savy, have cent of workers, a negotiating council will be addresses of all workers, along with duties access to electronic devices, and that formed that will have a member represent performed. Instead, it will ask for the unidetermining membership - whether it will ident fund accounts. However, companies It will be prudent to provide for non-elec- be through verification, secret ballot or will have to specify the wage and skill cat- tronic system of communication as an check-off-has not been specified. alternative and graduate progressively to According to the draft rules, employers

Workers will receive money equivalent e-system," said KR Shyam Sundar, labour can adopt the model standing order framed intimate the "certifying officer" about the

collective employment contract that con retrenchment. The fund will be managed The government has chosen not to frame tains key work-related terms and condi-

PUBLICATION: Dainik Bhaskar DATE: 31 October 2020 EDITION: Jamshedpur PAGE: 4

फ्लैगशिप डंटरप्रन्योर २०२० आज

जमशेदपर

एक्सएलआरआई में होने वाले फ्लैगशिप इंटरप्रन्योर इंगेनियम का आयोजन शनिवार को होगा। प्रबंधन की ओर से ऑनलाइन होने वाले आयोजन में भावी मैनेजरों को बताया जाएगा कि किसी भी उद्दम को शरू करने से पूर्व किन चीजों पर ध्यान देना चाहिए।

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#### एक्सएलआरआई में वर्चअल कॉन्क्लेव इन्जेनियम आज

जमशेदपुर। एक्सएलआरआई के पीजीडीएम (जीएम) विभाग की प्लेसमेंट सेल की ओर से शनिवार को वर्चुअल स्टार्टअप कॉन्क्लेव इन्जेनियम का आयोजन किया जाएगा। कॉन्क्लेव में देश के कई नामी-गिरामी स्टार्टअप जैसे लेंसकार्ट, थायरोकेयर, टीम पिंक

के प्रतिनिधि शामिल होंगे। जो उद्यमियों, विद्यार्थियों और प्रोफेश्नल्स को स्टार्ट अप शुरू करने के बेहतरीन आइडिया देने के साथ अपने अनुभव शेयर करेंगे। शुक्रवार को एक्सएलआरआई की ओर से सार्वजनिक जम आईडी जारी की गई है।

**PUBLICATION:** Prabhat Khabar DATE: 31 October 2020 **EDITION:** Jamshedpur **PAGE: 10** 

### एक्सएलआरआइ में दिग्गज इंटरप्रेन्योर आज सिखायेंगे बिजनेस के गुर

इंटरप्रेन्योर इंगेनियम 2020 का मुख्य वक्ता होंगे. पहले सत्र में डिजिटल व वीमेनोवेटर की संस्थापक तृप्ति ऑनलाइन आयोजन किया जायेगा. इनोवेशन व इस क्षेत्र में रोजगार सृजन सिंघल अपनी बातों से अवगत इसमें भावी मैनेजरों को उद्यम शुरू करने के गुर बताये जायेंगे. यह आयोजन चार सत्र में होगा. उद्घाटन सत्र में पंपकिन के सीइओ रंजीत कुमार व जबकि चौथे सत्र में कैश करो डॉट संस्थान के निदेशक फादर क्रिस्टी भावी ओएनएन बाइक्स के सह संस्थापक कॉम की सह संस्थापक स्वाति भार्गव मैनेजरों को इंटरप्रेन्योर व ऐसे आयोजन शोभित सक्सेना शामिल होंगे.

पर चर्चा होगी, जिसमें लेंसकार्ट करायेंगे. तीसरे सत्र में थायरोकेयर के के संस्थापक अमित चौधरी, टीम संस्थापक डॉ एरोकिस्यामी वेलूमनी

**जमशेदपुर.** एक्सएल आर आइ के महत्वों से अवगत करायेंगे. उनके दूसरे सत्र में हीरो फ्यूचर एनर्जी के में शनिवार को सालाना फ्लैगशिप साथ कॉरपोरेट ट्रेनर राजेश श्रीवास्तव स्ट्रैटेजी ऑफिसर नवीन खंडेलवाल बतौर मुख्य वक्ता रहेंगी.

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# Trade union rules left to states to frame, 15-day lay-off notice

#### ENSECONOMIC BUREAU NEW DELHI, OCTOBER 30

FOLLOWING THE passage of the three labour codes in Parliament last month, the Labour and Employment Ministry has now floated the first set of draft rules for the Industrial Relations Code, proposing changes in the conditions for workers to strike, alongside a rise in the threshold relating to layoffs and retrenchment in industrial establishments to 300 workers from 100 workers earlier without any government nod.

The draft rules — which have been put out for public feedback for a month — propose electronic methods for most communication, including maintenance of an electronic register for standing orders for all industrial establishments, along with specifying establishments to give a 15-day notice for lay-offs, 60-day notice for retrenchments and 90-day no-

#### CHANGES TO STRIKE CONDITIONS

In its draft rules, the Labour and Employment Ministry has proposed changes in the conditions for workers to strike

tice for closure as they apply for permission from the government.

The rules, however, have skipped defining model standing order and left the formulation of rules for trade unions to state governments, a measure which experts said will create divergence in rule making across the country.

The Industrial Relations Code had raised the threshold for requirement of a standing order rules of conduct for workmen employed in industrial establishments — to over 300 workers. "Most important thing was the model standing order. The central government is supposed to make it and employers can adoptit, and then it will be deemed to be a standing order. The government may use the notification route. Earlier it used to be with rules, but it hasn't been put out yet, which isn't the correct method," XLRI professor and labour economist KR Shyam Sundar said.

Rules relating to political contribution, or utilisation of funds or negotiating council for trade unions have also been left to be finalised by state governments. Also, most communication has been made electronic, which may hita roadblock, experts said. "Most things have been left to the electronic process which means companies or employers, small or big, or trade unions, or labour departments or tribunals, all must have electronic communication systems. It is a big ask," Sundar said. The draft rules have also detailed conditions for functioning of the proposed re-skilling fund for retrenched workers. "Every employer who has retrenched a worker or workers under this Code, shall, within ten days, at the time of retrenching a worker or workers shall electronically transfer an amount equivalent to fifteen days of last drawn wages of such retrenched worker or workers in the account to be maintained by the Central Government. The fund so received shall be transferred by the Central Government to each worker or workers' account electronically within forty five days of receipt of funds from the employer and the worker shall utilize such amount for his re-skilling," the rules said.

The government is aiming to implement the four labour codes from April 1 next year. The Centre is also going to reach out to states to hasten the process for setting rules at their level in order to meet the April 1 deadline. PUBLICATION: Udit Vani DATE: 31 October 2020 EDITION: Jamshedpur PAGE: 5

## एक्सएलआरआई जमशेदपुर का पहला स्टार्ट अप कॉन्क्लेव आज

- डिजिटल मार्केटिंग पर पैनल डिस्कशन
- 🛚 देश के युवाओं में इन्टरप्रन्योर शिप माइंडसेट बनाने की पहल
- देश के सफल उद्यमी करेंगे शिरकत

एक्सएलआरआई इंडस्ट्री लीडर को भी शामिल किया होगा, जिसमें लेंसकार्ट के अमित पहला स्टार्ट अप कॉन्क्लेव होगा.



जमशेदपुर : युवाओं में इनोवेशन है. इस कॉन्क्लेव में स्टार्ट अप अपने चौधरी, थायरोकेअर के डॉ.ए और उद्यमिता के प्रोत्साहन के लिए प्रोडक्ट के साथ ही विजन को वेलमनी. टीम पम्पकीन के रंजीत जमशेदपुर सामने रख सकते हैं. देश-दुनिया में कुमार, कैशकारो की स्वाति भार्गव आगामी 31 अक्टबर शनिवार को स्टार्ट अप के बदलते माहौल और वुमेनोवेटर की तुसि सिंघल भाग वर्चअल प्लेटफॉर्म पर स्टार्ट अप परिवेश पर इस कॉन्क्लेव में गहन लेंगी. संस्थान के प्रोफेसर कनगराज कॉन्क्लेव इंजेनियम का आयोजन विवेचना होगी. कॉन्क्लेव में बताया ने बताया कि किसी भी देश के करने जा रहा है. संस्थान के पोस्ट जाएगा कि अगर किसी के पास विकास में उद्यमिता का अहम ग्रेजुएट डिप्लोमा इन मैनेजमेंट कोई इनोवेटिव आइडिया है तो वह योगदान है. उद्यमिता की बदौलत ही (पौजीडीएम) जेनरल मैनेजमेंट कैसे अपना स्टार्ट अप शुरू कर समस्याओं का समाधान पाते हैं और कोर्स की प्लेसमेंट कमिटी की ओर सकता है, इसमें सही निवेशक के और उसे एक अवसर के रूप में से आयोजित होने जा रहे इस चयन के साथ सही मेंटर के चयन इस्तेमाल करते हैं. उन्होंने इस कॉन्क्लेव में देश भर के विशेषज्ञ के बारे में भी चर्चा होगी. इस आर्थिक सुस्ती में उद्यमिता को और स्टार्ट अप की संभावनाओं को कॉन्क्लेव में पैनल डिस्कशन के प्रासंगिक बताया और कहा कि इसे तलाशेंगे, इस कॉन्क्लेव का मकसद साथ प्रेजेन्टेशन और स्टार्ट अप की मिलेनियल्स के बीच प्रोत्साहित उद्यमियों के साथ स्टूडेन्ट्स और सक्सेस स्टोरी भी होगी. पैनल करने की जरूरत है ताकि वह इस प्रोफेशनल्स को एक मंच पर लाना डिस्कशन में डिजिटल मार्केटिंग की तरफ सोच सके और उद्यमिता में भी है ताकि वे इस क्षेत्र की संभावनाओं संभावानओं का तलाशा जाएगा. अपना करिअर बना सके. युवाओं में पर ब्रेन स्टॉमिंग कर सके. संस्थान उदघाटन समारोह को संस्थान के इन्टरप्रन्योरशिप माइंडसेंट को ने इस कॉन्क्लेव के वक्ताओं की निदेशक फादर पी क्रिस्टी संबोधित प्रोत्साहित करने के मकसद से सची में सफल इन्टरप्रन्योर के साथ करेंगे. इसके बाद पैनल डिस्कशन एक्सएलआरआई जमशेदपर का यह

### PUBLICATION: Hindu Business Line DATE: 21st October,2020 EDITION: Kolkata (All Edition) PAGE: 4 Labour Codes and the game of thresholds

Exemptions and thresholds in the new labour codes cannot be justified in the name of protecting small enterprises

#### **KR SHYAM SUNDAR**

he Colonial hangover continues to haunt lawmakers in India even as we have almost crossed two decades of the 21st Century. The British government enacted different versions of the Factories Act starting in 1881.

Post-Independence, many Acts were passed with generic thresholds based on the size of employment and wages/salaries, and within each law, there were different thresholds, for example, safety officer(1,000 or more workers), welfare officer (500 or more), and crèches (30 or more).

The government created the thresholds on three grounds – the stage of development of the economy, the economic capacity of the employers to have special facilities, and the administrative capacity to implement the laws. But later laws raised the thresholds.

The idea of delimitation continued well into the 21st Century even as successive governments — the NDA-1, UPA 1 and 2 and the present NDA 1 and 2 — boasted of faster economic growth rates of 7-8 per cent. The working class, especially the unorganised lot — that is, wage workers excluded by the thresholds — logically expected that the three reasons for imposing generic and intra-law thresholds would go away and they would be afforded full and complete legislative protection.

And the NDA government did not disappoint them as the Wage Code (though it is yet to be notified even a year after its enactment, in early August 2019) extended the statutory right of minimum wage (however calculated) and the regulations governing the payment of wages to the last worker standing. . So workers and analysts expected that the more crucial and fundamental existential right of safety at workplace and social securities would be universalised. To be sure, these are no less important than the minimum wage. But the three labour codes on industrial relations (IRC), occupa-

tional safety and health and working conditions (OSHWCC) and social security(SSC) have disappointed both workers and analysts by erecting thresholds even though there are some minor relaxations.

The IRC in a generic sense covers all kinds of workers and now supervisors who earn less than ₹18,000 a month or such wages notified by the government. This discretionary power vested with the government



Still ignored Workplace safety

pervades across the chapters in each of the Codes. The government also clothes itself with extraordinary powers to "exempt" an establishment or class of establishments and, unlike in the old laws, say, the Industrial Disputes Act, 1947, does not specify the "conditions" for exemption. Most worryingly, the Code on working conditions, does not exclude provisions relating to "safety" from the discretionary exemption clauses even with conditions.

The government revels in creating ambiguities to keep all industrial relations actors in a permanent state of guessing. Lawmakers tinker with the thresholds to (a) provide substantial flexibility to employers (increasing the threshold for standing orders and hire-and-fire clauses from 100 to 300 or factories from 10 to 20 and 20 to 40 and contract labour from 20 to 50), (b) revise the worker-friendly thresholds conservatively downwards (labour welfare officers in factories from 500 to 250, plantations 300 to 250) and (c) at worst retain the thresholds – works committee (100+), ESI (10+) or EPF (20+), crèches in plantations (50+), etc.

Under the Factories Act, 1948 every hazardous factory must constitute a Bi-partite Safety Committee (SC). Now, the OSHWCC leaves the matter to the discretion of the government which "may by a special or a general order" require the establishments to constitute it. It prescribes thresholds for safety officer for non-hazardous factories (1,000 to 500), hazardous factories (250+), construction (500 to 250). It is inexplicable why laws concerning safety should have thresholds at all. Is workplace safety and size of establishment positively correlated to erect thresholds only for larger establishments, that is, at least 100+? The "demarcation mindset" pervades even now.

It is doubtful whether the SSC covers agricultural workers, domestic workers, street vendors, bidi workers, *et al.*, as these categories are missing in the definition section.

The Sixth Economic Census data show that 98 per cent of the establishments in the non-agricultural sector employ less than ten workers. It is inconceivable that the government should continue to ignore the vast majority of establishments and the workers employed therein on the grounds of the impracticality of governance of micro establishments and stunting their growth. As the Second National Commission on Labour in 2002 recommended, the government could have conceived separate legislation for smaller establishments.

Even though the Codes have in some respects widened the coverage of laws and included newer categories of workers like the gig. But the overall impression one gets is that the business and administrative considerations have dominated the mapping of the coverage of laws and important clauses. The question here is not of strangling business but to provide a roadmap for universal coverage. It is a golden opportunity lost and the game of thresholds continues to haunt workers and perhaps even employers.

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#### Stakeholders still divided, govt starts process to form rules for labour codes

AANCHAL MAGAZINE NEW DELHI, OCTOBER 18	VARYING Viewpoints
WITH THE government kick- starting the rule-framing process for the four labour	A move towards higher short-term
codes to enable their imple-	and contractual
mentation from April 1 next	employment and less
year, a move towards higher	regulations are being
short-term and contractual	flagged as some of the
employment and less regula-	concerns by some
tions are being flagged as some of the main concerns.	Industry, on the other hand, is citing
On the other hand, the indus-	the possibility of a
try is citing the possibility of a	shift towards ease of
shift towards bigger-sized es-	doing business and a
tablishments along with ease	churn in the
of doing business and a major	labour market
churn in the labour market as the favourable outcomes.	d
Labour economists state	curity or for social security or
that the new labour codes -	for occupational safety,"
Industrial Relations Code, Code on Social Security and	Amarjeet Kaur, the general
Code on Social Security and	secretary of the All-India Trade
Occupational Safety, Health	Union Congress (AITUC) said.
and WorkingConditionsCode – along with the Code on	Government officials, ho- wever, see fixed-term emplo-
Wages, approved last year by	yment as a game changer, and
the Parliament, are likely to re-	state that no cap on fixed-term
sult in a higher number of jobs,	employment would give a bo-
though precarious and of	ost to seasonal employment.
lower quality. Also, the actual benefits accruing from an ex-	"Say, for festive season, more workers are needed, then ear-
pected increase in investment	lier they couldn't be fired later
flows due to the relaxation in	on but now that will change.
compliance and regulation cri-	Seasonal employment will get
teria under the new labour	a boost and it will make a huge
codes are unlikely to be imme-	difference," a senior Labour Ministry official said.
diate and need to be seen over of at least the next five years.	The official also told The
"The liberalisations provi-	Indian Express that concerns
ded in the labour codes would	about conversion of existing
definitely create a number of	permanent jobs to contractual
jobs which are of low quality,	employment or retrenchment
that is, of short term, with no employment security, and	will not happen as mass-scale layoffs still require govern-
probably other related securi-	ment nermission
ties will also be diluted. So, we	Industry voices state that
will witness a labour market	the greater flexibility for hir-
in the post-code scenario, pre-	ing and firing will result in
ponderance of precarious but rising jobs. And these jobs	more investments in sectors which would benefit blue and
would be designed in such a	grey collar workers. "Law after
manner to lower the labour	law basically prevented entre-
cost. Together, these two, ac-	preneurs to look at India as a
cording to the research evi-	destination for investment.
dence, will not result in pro- ductive, benevolent economic	Overseas investment has been coming mostly in white collar
outcomes," XLRI professor and	economy. But the minute it
labour economist KR Shyam	was for jobs for blue collar and
Sundar said.	grey collar workers, all the en-
Incentives for greater con-	trepreneurs were very scared
tractual and fixed-term empl-	to invest in the Indian market,"
oyment is a concern that trade unions have also flagged. "In	Lohit Bhatia, president, Indian Staffing Federation, a body of
the private sector, these codes	staffing companies, said.
will help in replacing regular	In times of economic un-
employment with fixed-term	certainty, especially amid the
employment. Fixed-term em-	pandemic, industry is of the
ployment means contract em- ployment and no job security,	view that businesses might not be able to survive and that
no situation of continuity of	should not be viewed as an
job later on. You don't have	anti-labour outcome. "Life be-
rights of social security, cannot	comes normal post pandemic,
struggle for wage increase or allowance increase. This wh-	then capacities will get used a
ole process will lead to more	lot more and as the capacities are going to be evolving, India
contract employment, casual-	will find a better development
isation and outsourcing. They	in these new labour codes.
are changing the limit for con-	Government has provided for
tractors from 20 to 50, which	greater social security bene-
means, say, in a family of four, each supplying 48 or 49 work-	fits." MSUnnikrishnan, chair- man, CII National Committee
ers means no workers under	on Industrial Relations said.
that system will be protected	Full report on
either for wages or for job se-	www.indianexpress.com